



Freestanding
Emergency Centers

SEE PAGE 3

A NEW SPIN

Open Membership to
Non-ABEM Trained Colleagues

SEE PAGE 4

Counterpoint:
Naloxone Is Safe

SEE PAGE 5

16
Book-em:
Medical Licensure

WILEY

American College of
Emergency Physicians®
ADVANCING EMERGENCY CARE

ACEP Now

The Official Voice of Emergency Medicine

APRIL 2015

Volume 34 Number 4

f FACEBOOK/ACEPFAN

Twitter/TWITTER/ACEPNOW

ACEPNOW.COM

PLUS

CME Now

A new continuing medical
education feature of ACEP Now

LOG ON TO
<http://www.acep.org/ACEPeCME/>
TO COMPLETE THE
ACTIVITY AND EARN
FREE AMA PRA
CATEGORY 1 CREDIT.

SKEPTICS' GUIDE TO
EMERGENCY MEDICINE

PROPPR RATIO
FOR MASSIVE
TRANSFUSIONS

SEE PAGE 19



WHAT I WISH I KNEW...

TAME
CANTANKEROUS
CONSULTS

SEE PAGE 20



FIND IT ONLINE

For more clinical stories and
practice trends, plus commentary
and opinion pieces, go to:
www.acepnow.com

Face to Face with DISASTER

Almost 30 years later, Dr. Bradford Walters reflects on his
experience as first responder to the Flight 255 crash

On an August morning in 1987, a plane schedule to depart from the Detroit Metropolitan Wayne County Airport crashed on takeoff, causing the deadliest sole-survivor aviation accident in history. Emergency physician Bradford L. Walters, MD, FACEP, was one of the first responders to the crash and participated in a search for survivors and efforts to identify the victims. Few emergency physicians will face a disaster of this magnitude in their careers, and no amount of training or planning can prepare you for the reality of being a first responder. Dr. Walters recently sat down with ACEP Now Medical Editor-in-Chief Kevin Klauer, DO, EJD, FACEP, to talk about his experience and the lessons he's applied to his emergency medicine practice.

CONTINUED ON PAGE 12

ILLUSTRATION: PAUL J. WESTRICH; PHOTOS: SHUTTERSTOCK.COM



Planning for the Future

ACEP's President-Elect looks ahead to the goals and challenges of his presidential year

Leading ACEP is a team effort, with emergency physicians and staff working together to represent and advocate for the specialty. Last month, we interviewed ACEP President Michael J. Gerardi, MD, FAAP, FACEP, about the challenges and opportunities ahead for emergency medicine. This month, Jay A. Kaplan, MD, FACEP, who was named ACEP President-Elect in October 2014, shares his views on the key issues facing emergency medicine with ACEP Now Medical Editor-in-Chief Kevin Klauer, DO, EJD, FACEP.

Dr. Kevin Klauer: So, Jay, I want to make sure that people understand what your vision is for your presidential year. It starts way in advance and probably not even with your President-Elect year, but the ground is laid for many programs from one president to the next.

Dr. Jay Kaplan: The President, the President-Elect, and the Past President, along with our Executive Director Dean Wilkerson, have weekly leadership calls where we go over issues affecting the college on a month-to-month, week-to-week, and sometimes a day-to-day basis. We talk about leadership, and we talk about the issues that are important to emergency physicians. The Past President, the President, and the President-Elect along with our executive leadership work very closely together in order to keep the ship on course.

CONTINUED on page 10

A Deadly Case of MANOPAUSE

A quest for the
Fountain of Youth
may cost more years
than it gains

SEE PAGE 14



If you have changed your address or wish to contact us, please
visit our website www.wileycustomerhelp.com

Hoboken, NJ 07030-5790
111 River Street
Journal Customer Services
JOHN WILEY & SONS, INC.

WILEY

PERIODICAL

THE BREAK ROOM



Our February New Spin editorial, "Popping Up Like Weeds: The dangers of physician/investor-owned freestanding EDs" by Ronald A. Hellstern, MD, has been a hot topic of conversation at ACEPNow.com. Here are some excerpts from comments we've received. Visit ACEPNow.com to read the whole discussion and add your thoughts, and be sure to check out page 3 for a response to Dr. Hellstern's editorial from ACEP's Freestanding Emergency Centers Section.

It is remarkable that opinion (admitted by the author) is used to inflict injury on the interests (admitted by the author) of the dues-paying membership of ACEP, and in our own newsletter of all places. ACEP Now claims

to be "The Official Voice of Emergency Medicine" and is an "official publication of ACEP." Why did the editor disallow the chairman of our section the ability to preview and refute the article this month?

—Michael Sarabia, MD, FACEP
Houston

SEND YOUR
THOUGHTS
AND
COMMENTS
TO
ACEPNOW@
ACEP.ORG

I regret that my op-ed piece caused Dr. Sarabia such anguish. After reading what I wrote again, I do think it can be interpreted as being anti-FSED, and for that, I apologize, but that was not my intention. I do not have a dog in this hunt, as they say in Texas. Being semiretired, my practice is limited to medical group management consulting. Rather than passing judgment, I was attempting to frame a series of questions regarding the possible impact of FSEDs that I think the College will have to address sooner rather than later.

—Ronald A. Hellstern, MD
Dallas

Physicians—I talked to several from Arizona at the ACEP meeting—are tired of being disrespected slaves to a broken hospital ER system and are doing their own freestanding ERs and doing them right for the physicians and the patients. Hospitals need to learn from these new entrepreneurs on how to create a wholesome environment for patients, physicians, and staff. Patients are generally smart enough to self-select the appropriate location—urgent care, freestanding, and ER. The "injury" as you call it being inflicted as you opine on emergency physicians is being done by hospitals that treat ER docs as commodities, by medical staff that disrespect the ER as an intrusion on their life, and by terrible systems of care within the hospitals that fail to analyze and correct the problems...Until ER docs get involved (a dying breed), take responsibility (not merely a paycheck), and become leaders in their own "homes," it is not going

to get better...I applaud the entrepreneurs who see and know how to do it right and risk their own capital to make it happen. It's the American way. I only hope that hospitals will either learn from these adventurers' experiences or lease the square footage to them and let them open their boutique unencumbered by the hospital bureaucracy and a disrespectful medical staff.

—John Johnson, MD, FACEP
Valparaiso, Indiana

ACEP does proudly promote ACEP Now as "The Official Voice of Emergency Medicine" and takes that responsibility seriously and in the most literal sense. Our vision is to offer the most appropriate, unbiased forum possible for the discussion, deliberation, and airing of any issues impacting our specialty, especially the most complex and controversial of those issues. In doing so, we must allow diversity of opinion to be heard, and from a specialty society perspective and journalistic perspective, it would be inappropriate to avoid difficult topics, and more important, it would be inappropriate, and even unethical, to censor valid opinions, whether or not

they support ACEP policy or not. Our belief is that ACEP cannot be a credible leader in our specialty or in the house of medicine without such integrity. Interestingly, and historically, ACEP and ACEP News were formally criticized for the perception of such censorship.

—Kevin M. Klauer, DO, EJD, FACEP
Medical Editor in Chief

I have known Ron Hellstern for over 25 years and have considered him, without doubt, one of the finest intellects in emergency medicine when it comes to operational and organizational knowledge.

Ron has been "calling them as he sees them" his entire career, and I consider his view on freestanding EDs to be tempered and fair. Does not a red flag go up when an entity with a CT scan in it can break even on a handful of patients a day? Does not a red flag go up when a patient with a minor illness stumbles into a freestanding ED and gets hit up with a nasty facility fee as well as a service charge (when they should have gone to an urgent care clinic for a fraction of the charge)?

Emergency physicians used to pride themselves regarding wearing the "white hat" in medicine—taking on all comers, 24-7. And yes, we heavily cost-shifted to get the job done. If a freestanding ED only takes patients with "good" insurance (both Medicaid and even Medicare excluded), what is left for the ED—we have our brothers and sisters skimming off the cream because the ROI is so compelling.

Hospitals to a large extent deserve what they have let happen—their EDs are notorious for making patients wait for care (despite the concierge level charges), have been inept at providing a consistent level of quality, have their halls littered with admitted patients, have been unable to assure specialist coverage, and on and on. But when emergency physicians choose to take away the "good"

CONTINUED on page 8

ACEP Now

The Official Voice of Emergency Medicine

EDITORIAL STAFF

MEDICAL EDITOR-IN-CHIEF

Kevin Klauer, DO, EJD, FACEP
kklauer@acep.org

EDITOR

Dawn Antoline-Wang
dantolin@wiley.com

ART DIRECTOR

Paul Juestrich
pjuestri@wiley.com

MANAGER, DIGITAL MEDIA AND STRATEGY

Jason Carris
jcarris@wiley.com

ACEP STAFF

EXECUTIVE DIRECTOR

Dean Wilkerson, JD, MBA, CAE
dwilkerson@acep.org

DIRECTOR, MEMBER COMMUNICATIONS AND MARKETING

Nancy Calaway
ncalaway@acep.org

ASSOCIATE EXECUTIVE DIRECTOR, MEMBERSHIP AND EDUCATION DIVISION

Robert Heard, MBA, CAE
rheard@acep.org

COMMUNICATIONS MANAGER

Darrin Scheid
dscheid@acep.org

PUBLISHING STAFF

EXECUTIVE EDITOR/PUBLISHER

Lisa Dionne
ldionne@wiley.com

ASSOCIATE DIRECTOR, ADVERTISING SALES

Steve Jezzard
sjezzard@wiley.com

ADVERTISING STAFF

DISPLAY ADVERTISING

Mike Lamattina
mlamattina@wiley.com
(781) 388-8548

CLASSIFIED ADVERTISING

Kevin Dunn Cynthia Kucera
kdunn@cunnasso.com ckucera@cunnasso.com
Cunningham and Associates (201) 767-4170

EDITORIAL ADVISORY BOARD

James G. Adams, MD, FACEP
James J. Augustine, MD, FACEP
Richard M. Cantor, MD, FACEP
L. Anthony Cirillo, MD, FACEP
Marco Coppola, DO, FACEP
Jordan Celeste, MD
Jonathan M. Glauser, MD, MBA, FACEP
Michael A. Granovsky, MD, FACEP
Sarah Hoper, MD, JD
Linda L. Lawrence, MD, FACEP
Nicholas G. Lezama, MD, MPH, FACEP
Frank LoVecchio, DO, FACEP
Catherine A. Marco, MD, FACEP
Ricardo Martinez, MD, FACEP

Howard K. Mell, MD, MPH, FACEP
Debra G. Perina, MD, FACEP
Mark S. Rosenberg, DO, MBA, FACEP
Sandra M. Schneider, MD, FACEP
Jeremiah Schuur, MD, MHS, FACEP
David M. Siegel, MD, JD, FACEP
Michael D. Smith, MD, MBA, FACEP
Robert C. Solomon, MD, FACEP
Annalise Sorrentino, MD, FACEP
Jennifer L'Hommedieu Stankus, MD, JD
Peter Viccellio, MD, FACEP
Rade B. Vukmir, MD, JD, FACEP
Scott D. Weingart, MD, FACEP

INFORMATION FOR SUBSCRIBERS

Subscriptions are free for members of ACEP and SEMPA. Free access is also available online at www.acepnow.com. Paid subscriptions are available to all others for \$233/year individual. To initiate a paid subscription, email cs-journals@wiley.com or call (800) 835 6770. ACEP Now (ISSN: 2333-259X print; 2333-2603 digital) is published monthly on behalf of the American College of Emergency Physicians by Wiley Subscription Services, Inc., a Wiley Company, 111 River Street, Hoboken, NJ 07030-5774. Periodical postage paid at Hoboken, NJ, and additional offices. Postmaster: Send address changes to ACEP Now, American College of Emergency Physicians, P.O. Box 619911, Dallas, Texas 75261-9911. Readers can email address changes and correspondence to acepnow@acep.org. Printed in the United States by Cadmus(Cenveo), Lancaster, PA. Copyright © 2015 American College of Emergency Physicians. All rights reserved. No part of this publication may be reproduced, stored, or transmitted in any form or by any means and without the prior permission in writing from the copyright holder. ACEP Now, an official publication of the American College of Emergency Physicians, provides indispensable content that can be used in daily practice. Written primarily by the physician for the physician, ACEP Now is the most effective means to communicate our messages, including practice-changing tips, regulatory updates, and the most up-to-date information on healthcare reform. Each issue also provides material exclusive to the members of the American College of Emergency Physicians. The ideas and opinions expressed in ACEP Now do not necessarily reflect those of the American College of Emergency Physicians or the Publisher. The American College of Emergency Physicians and Wiley will not assume responsibility for damages, loss, or claims of and kind arising from or related to the information contained in this publication, including any claims related to the products, drugs, or services mentioned herein. The views and opinions expressed do not necessarily reflect those of the Publisher, the American College of the Emergency Physicians, or the Editors, neither does the publication of advertisements constitute any endorsement by the Publisher, the American College of the Emergency Physicians, or the Editors of the products advertised.

American College of
Emergency Physicians®
ADVANCING EMERGENCY CARE

WILEY

BPA
WORLDWIDE
BUSINESS
BPA Worldwide is a global industry
resource for verified audience data and
ACEP Now is a member.



Freestanding Emergency Centers

A novel approach to increasing access to emergency care and decreasing physician burnout



by R. JOE YBARRA, MD, CHAIR OF ACEP'S FREESTANDING EMERGENCY CENTERS SECTION, AND JOHN R. DAYTON, MD, FACEP, SECRETARY OF THE SECTION

During ACEP's Scientific Assembly in 2014, the Freestanding Emergency Centers (FEC) Section became an official ACEP section.¹ The section was created to meet the needs of emergency physicians working in the more than 500 FECs operating throughout the United States. During the first FEC Section meeting, officers were elected, operational guidelines were created, and goals were set to conduct research on care provided in FECs and to educate both professional colleagues and patients on how FECs are benefitting communities and preventing emergency physician burnout.²

FECs currently operating represent a mix of emergency departments serving as satellite facilities for large health care corporations and academic institutions and also functioning as privately licensed facilities owned by the emergency physicians who work there. They have been created to meet a number of health care needs:

- Bring emergency care closer to patients in Accountable Care Organizations (ACOs)
- Alleviate crowding at nearby emergency departments
- Increase training sites for medical students and residents
- Present another free-market option for delivery of emergency care

Academic groups like Baylor Health Care System, the Cleveland Clinic, Akron General, and the University of Utah operate FECs. These emergency departments expand training options for medical students and residents, offer moonlighting options for fellows, and serve as centers for certificate training programs for advanced practice providers. Several other academic institutions are also planning to build FECs.

National corporations, like the Hospital Corporation of America, and regional groups, like North Carolina's WakeMed and Colorado's Swedish Medical Center, have also built FECs to meet the needs of patients in their ACO who do not live near one of their flagship facilities.

Independent FECs are currently operating in Texas, Colorado, Rhode Island, and Delaware. This model is also expanding to other states like Arizona. California and Georgia, where independent FECs had originally been banned, are now reevaluating this position. Recent legislation in Georgia has opened the door for independent FECs to take over failing rural critical access hospitals (CAHs). Similarly, the California state legislature is considering changing its licensing protocol to remove stringent requirements that had, basically, disallowed independent FECs so that FECs could serve patients in communities where traditional hospital-based emer-

Emergency department overcrowding, failing grades for "access to care," physician burnout, and a future physician shortage are all problems we face as emergency physicians. FECs may represent part of the solution.

gency departments have closed.

Per the State Association of Freestanding ERs (SAFERTX), FECs offer patients increased access, quality, and efficiency.³ One criticism levied against independent FECs is that because they are not recognized by the Centers for Medicare & Medicaid Services (CMS), they do not treat Medicare and Medicaid patients and the uninsured. However, independent FECs are actively lobbying to be recognized nationally by CMS. Until then, they strive to live by the ethos of EMTALA, and independent FECs like Cedar Park Emergency Center in Texas not only donate a large amount of charity care every year but also are heavily involved in community health and screening projects.

In addition to the initial ACEP White Paper, there are many emerging opportunities to research FEC care. Jeremiah Schuur, MD, MHS, an assistant professor at Harvard Medical School, is currently working on a \$50,000 Emergency Medicine Foundation grant to do a nationwide inventory on FEC care, services provided, staffing and administration, and physical facilities.⁴ Erin Simon, DO, FACEP, from Akron General Medical Center, a Cleveland Clinic Affiliate, is a pioneer in FEC research, and her recent articles have demonstrated that FEC acute coronary syndrome care meets national standards, described FEC treatment for blunt trauma, and documented that a hospital network can increase overall ED volume by adding satellite FECs in addition to the flagship hospital.⁵⁻⁷ Additionally, the FEC Section created an FEC research group during its first few months of existence and has applied for an ACEP Section Grant to investigate the role of FECs in meeting the first goal of the Institute for

Healthcare Improvement (IHI) Triple Aim, which is improving the patient experience of care by increasing quality and improving patient satisfaction.

Other current and future research projects involve investigating whether working in a FEC can prevent physician burnout and whether converting critical access hospitals to FECs can help keep emergency care local when a community is losing its failing hospital. Michael Sarabia, MD, FACEP, Councilor for the ACEP FEC Section, has performed research (publication pending) showing that working in FECs not only could improve job satisfaction for emergency physicians but also could improve career longevity and prevent burnout. This may be especially true for owner/operators of independent FECs where they are not burdened with many of the common frustrations as they choose their own electronic health record system and hire and train their own support staff instead of having the inevitable frustration of having both chosen for them.

Emergency department overcrowding, failing grades for "access to care," physician burnout, and a future physician shortage are all problems we face as emergency physicians.⁸ FECs may represent part of the solution, and the FEC Section invites anyone interested in the dialogue to join the conversation.

The FEC Section is actively working to address these concerns with research. The FEC model brings solutions, and enthusiastic ACEP members are dedicated to making emergency medicine better for our patients, our communities, and emergency physicians. ☺

References

1. ACEP Freestanding Emergency Centers Section. Available at: <http://www.acep.org/freestandingcenters>. Accessed March 19, 2015.
2. FEC Section Operational Guidelines. Available at: <http://www.acep.org/Content.aspx?id=99552>. Accessed March 19, 2015.
3. State Association of Freestanding ERs. FAQs about freestanding EDs. Available at: <http://www.safertx.org/faqs>. Accessed March 19, 2015.
4. Wiler J, Fite DL, Freess D, et al. Freestanding emergency departments: an information paper. Available at: http://www.acep.org/uploadedFiles/ACEP/Practice_Resources/issues_by_category/administration/Freestanding_Emergency_Departments_0713.pdf. Accessed March 19, 2015.
5. Simon EL, Griffin P, Medepalli K, et al. Door-to-balloon times from freestanding emergency departments meet ST-segment elevation myocardial infarction reperfusion guidelines. *J Emerg Med* 2014;46:734-40.
6. Simon EL, Medepalli K, Williams CJ, et al. Freestanding emergency departments and the trauma patient. *J Emerg Med* 2015;48:152-157.
7. Simon EL. The impact of two freestanding emergency departments on a tertiary care center. *J Emerg Med* 2012;43:1127-1131.
8. Goldberg R, Boss RW, Chan L, et al. Burnout and its correlates in emergency physicians: four years' experience with a wellness booth. *J Emerg Med* 1996;3:1156-1164.

Open Membership to Non-ABEM Trained Colleagues



Exclusion of emergency physicians from ACEP membership is still wrong

by GUY DAVID LEVEAUX, MD

As I was working my way through Virtual ACEP14, a wonderful resource, I was suddenly overtaken with sadness. Since Jerry Franklin died, I am the only doctor I know among all the DOs and MDs who work with critical access hospital (CAH) emergency departments here in West Virginia who gets to be dazzled by rock star master teachers, such as Amal Mattu, and to see all the latest and greatest on the exhibitors' floor. My colleagues are excluded from ACEP membership because they come from family practice backgrounds, which, as my own and other research shows, is the reality of rural emergency medicine. These physicians are filling the need where no residency-trained emergency physicians want to work but are excluded from the best educational resource in the field. Not only is this sad, it is a betrayal of ACEP's mission. This policy is sustained by those with no skin in the game.

Back in the Cold War, '50s and '60s, when nuclear war was imminent, a social critic,

Ping Ferry, proposed a reality check deterrent stating that 200 of the elites' children should be educated in the capital of opposing power, 100 American children in Moscow, 100 Russians in Washington, D.C. Before "pushing the button" that would incinerate millions of children and adults, the Soviet premier and American president would be required to personally slit the throat of each of the opposing camp's children. This would remove the idea of nuclear carnage from the abstract. In a similar way, the terrible idea of excluding family practice-trained emergency physicians from ACEP only flourishes in the abstract. If the advocates of this policy actually spent some time visiting CAH EDs, spending some time in our shoes, many would better understand why exclusion from ACEP is clearly a move in the wrong direction if improved ED care in the United States is the goal.

Equally asinine is the sophistry used to rationalize this policy of exclusion. The faulty reasoning goes that since the predominantly family practice-trained MDs and DOs who provide CAH ED care are not EM residency trained, they are not "real emergency physicians" and hence can be excluded from the ethical obligations of ACEP. Not only is this as irrational as declaring the person flying the airplane not to be the pilot, it is insulting to our life's work. In denying the life of fellow physicians, this exclusionary policy has rejected and abandoned a vital part of the American EM workforce.

Single-coverage rural EDs with no or little specialty backup, sometimes also serving as hospitalists because of physician shortages, this is our life work. To insult us by declaring us not to be ED doctors just pisses us off and leads us not to care about ACEP. All this undermines the ACEP mission of "promoting the highest quality emergency care" and be-

ing "the leading advocate for emergency physicians, their patients, and the public." The physicians who have created or advocate this policy should be tarred and feathered, at least metaphorically.

Actually, this exclusionary policy has little to do with us in the sticks; it grew out of a spat over plum jobs in plum locations, with a view of creating a differentiated "residency trained" brand that would exclude competitors from the "good jobs." Just look in the back of this paper—the branding campaign has worked, but the unintended consequence was to exclude the emergency physicians of the 1,376 CAHs from ACEP. Our jobs are essential, but we have trouble finding staff.

These are easy fixes. Create an associate ACEP membership contingent upon completion of a program modeled after the two-year certificate in emergency medicine offered by the West Virginia University Department of Emergency Medicine. In the process rural EM would improve, my colleagues could marvel at how good Dr. Mattu and other master teachers are, and our political action committee would get a considerable increase in membership because our political interests are the same.

So I, a grandfathered ACEP member who was at the Detroit Renaissance Center for my first College meeting in about 1982, obviously view the policy of excluding non-ABEM physicians from any participation in ACEP as unethical and wrong. I will happily argue my position at the Boston Scientific Assembly in October should ACEP choose to sponsor such a debate and to provide a venue. The proposition to be debated being "ACEP membership should or should not be open to all physicians who run emergency departments." ☺

DR. LEVEAUX is an emergency physician in Sutton, West Virginia.

**American College of
Emergency Physicians®**
ADVANCING EMERGENCY CARE

What four words can
ignite excitement?
I'm going to ACEP!



Scientific Assembly **15**
BOSTON
OCTOBER 27-30

REGISTRATION
OPENS
JUNE 1

WWW.ACEP.ORG/ACEP15

Reserve your room today through
ACEP's official housing partner



ACEP Responds

Dr. Leveaux, thank you for your comments on the value of the educational opportunities at the ACEP Scientific Assembly. Both ACEP members and nonmembers are able to attend the meeting and view virtual sessions online, although members receive discounted pricing. To purchase access to Virtual ACEP14, visit www.acep.org/acep14/virtual. To learn more about ACEP15, which will take place Oct. 26-29 in Boston, visit www.acep.org/acep15.

Many ACEP members have strong feelings about expanding membership options, as evidenced by dozens of letters to the editor received in response to the pro-con article about affiliate membership published in the August 2014 issue. ACEP's leadership has heard these concerns and responded.

As ACEP Executive Director Dean Wilkerson, JD, MBA, CAE, reported in his 2014 year-end review in *ACEP Now*, "the ACEP Council voted to commission a comprehensive study and report on the feasibility of creating a non-voting, non-office holding membership category for individuals not currently eligible for full, active membership at its meeting Oct. 25-26, 2014. This report, including the financial and advocacy impact of membership expansion, will be presented to the Council in Boston at ACEP15 this October. This issue deserves the kind of attention to detail and exhaustive study that will take nearly a year to complete...ACEP members should know that we will research this issue in depth and give a comprehensive report this year to the Council."

A NEW SPIN

COUNTERPOINT: Naloxone Is Safe

40 years of evidence from the field

by ELIZABETH A. SAMUELS, MD, MPH, STEPHEN AKS, DO, FACMT, FACEP, EDWARD BERNSTEIN, MD, FACEP, ESTHER CHOO, MD, MPH, KRISTIN DWYER, MD, TRACI GREEN, PHD, MSC, JASON B. HACK, MD, FACEP, DAVID JUURLINK, BPHM, MD, PHD, FRCPC, MICHAEL J. MELLO, MD, MPH, FACEP, MEGAN RANNEY, MD, MPH, FACEP, ALEXANDER WALLEY, MD, MSC, AND LAUREN WHITESIDE, MD, MS



In the January 2015 *ACEP Now* article “True Cost of Stopping Overdoses,” Paul Kivela, MD, MBA, PhD, discussed several issues related to naloxone administration and sustainability of naloxone programs.¹ Many of his concerns are the focus of existing and emerging policies and research. His piece highlighted how important it is for emergency physicians to be familiar with the literature and practice regarding prehospital naloxone use.

Naloxone has been used for more than 40 years and distributed through community-based programs since 1996. Many emergency physicians have worked with first responders to expand naloxone access. Recognizing the lifesaving potential of increased naloxone access, ACEP approved two related resolutions in 2014: to train and equip first responders with naloxone and to expand pharmacy-based naloxone provision and education. This year, ACEP will develop a clinical policy on emergency physicians’ prescribing naloxone.² As we move forward in supporting expanded naloxone use, it is critically important for us to have a nuanced understanding of the existing literature.

Few Dangers With Prehospital Administration

Emergency medical services (EMS) providers are very experienced and familiar with naloxone administration and side effects. Research on EMS prehospital naloxone use has shown that serious complications, including violence and needle sticks, are rare.³ The most common side effect is precipitated opioid withdrawal, which is not life-threatening and is less likely with lower doses and intranasal administration.^{4,5}

We agree with Dr. Kivela’s recommendation of needleless naloxone delivery and intranasal naloxone, which are already being used in many areas. Until intranasal atomizers and intramuscular auto-injectors become widely available and affordable, however, EMS and other first responders should feel safe (when using appropriate universal precautions) using intramuscular formulations.

Medication Stability

We appreciate Dr. Kivela’s point that, like many other pharmaceuticals, naloxone should be stored at room temperature and shielded from light until use. Studies have demonstrated naloxone’s stability. In one study, naloxone hydrochloride was cycled daily for 28 days through extreme temperatures (2°F–129°F). Samples retained 90 percent of their original concentration, a small degradation similar to that of nitroglycerin.⁶

Recommended storage is no different from other medications commonly used in the prehospital setting, such as the EpiPen, which has similar temperature and humidity recommendations.^{7,8} Quality-control checks of first responders’ equipment should include verifying expiration dates of naloxone, just as with any other transported medication.

Risks and Liabilities

After an overdose, most people are brought to the ED for evaluation and treatment. Refusal of treatment is a common concern faced by EMS providers and emergency physicians, and there is no clear consensus on how to manage these situations. The prehospital literature examining mortality among patients refusing transport after naloxone administration has shown no evidence of increased mortality and low incidence of ongoing respiratory depression.^{9–11} In these studies, patients who needed further monitoring were immediately identifiable. Patients with overdoses of multiple substances, or long-acting opioid formulations, will certainly need continued hospital monitoring. For now, patients who refuse transport or opt to leave the ED must do so against medical advice.

Beyond the prehospital setting, there is substantial practice-based evidence supporting community opioid education and naloxone distribution (OEND) programs. Utilizing a similar approach as layperson CPR and automated external defibrillator training, more than 50 OEND programs in the United States provide training to community members in opioid overdose prevention, recognition, and response, combined with community-distributed naloxone.¹² OEND programs have been shown to decrease opioid overdose mortality in Massachusetts, New York City, Chicago, and North Carolina and have proven that laypeople, including intravenous drug users, can reliably administer naloxone.^{13–18} Some EDs have started providing take-home naloxone rescue kits to patients identified as at risk for opioid overdose.^{19,20}

The risk of liability for incurred naloxone side effects pales in comparison to the risk of the loss of a life when naloxone is unavailable. Twenty-eight states and the District of Columbia have passed laws expanding naloxone access, and 20 states have passed Good Samaritan legislation, protecting individuals who administer naloxone or call 911 for an opioid overdose. Future iterations of Good Samaritan legislation provide opportunities to address concerns about liability related to first-responder naloxone administration.

The Clinton Foundation negotiated a lower price for Evzio, the naloxone auto-injector, which is currently cost-prohibitive for most municipalities and organizations at \$600 per kit. It remains to be seen what the new “low” price will be.

Cost and Sustainability

Costs associated with naloxone training are generally modest, as it is easily incorporated into EMS training curricula. Training for laypeople and nonmedical first responders lasts 10 to 60 minutes, depending on local reporting protocols and education credit requirements.²¹ Fluctuating medication cost is a problem hospital administrators regularly address through negotiation. Rising costs are becoming more challenging not only for naloxone but also doxycycline, topical steroids, and other essential medications.^{22–24} Despite current cost concerns, cost-modeling research has demonstrated that OENDs are, by all health care rubrics, extremely cost-effective.²⁵ New formulations of naloxone are being developed and manufactured, which should increase supply and competition, thereby driving down cost.^{26,27} The Clinton Foundation negotiated a lower price for Evzio, the naloxone auto-injector, which is currently cost-prohibitive for most municipalities and organizations at \$600 per kit.²⁸ It remains to be seen what the new “low” price will be.

Stigma and Understanding of Opioid Overdose Epidemiology

Finally, and most important, we caution against demonizing populations vulnerable to opioid overdose. Public health experts have recognized that opioid overdose is not only an urban phenomenon limited to illicit opioid use among young men. Opioid overdose is seen increasingly among women, older patients in nonurban environments, and patients using prescription opioids for chronic medical conditions.^{29–32} Patients with severe liver disease, metastatic solid tumors, renal failure, bipolar disorder, depression, chronic obstructive pul-

monary disease, posttraumatic stress disorder, and sleep apnea are also more likely to experience opioid-related overdose.^{33,34} Describing overdose patients as “inherently violent” implies population assumptions and insinuates that these patients may be “undeserving” of overdose reversal. For people struggling with the chronic disease of addiction, only by surviving an overdose will they have the opportunity to seek treatment and recovery.

The ED is on the frontline of the overdose epidemic and offers tremendous opportunities for overdose rescue, opioid overdose prevention, and increased access and referral to addiction treatment. Cost, training, sustainability, access, and approach to potential ethical issues are basic challenges for all new and important public health measures, whether it is vaccination, use of child safety seats, or public-access defibrillation programs. Implementation obstacles do not determine the worth of programs with established benefits but demand thoughtful collaboration to find workable solutions.

We look forward to continuing to tackle issues of accessibility, cost, and liability to offer our patients the opportunities that come with survival. ☪

References

Visit ACEPNow.com to see the references for this article.

DR. SAMUELS is in the department of emergency medicine at the Alpert Medical School of Brown University in Providence, Rhode Island. **DR. AKS** is in the department of emergency medicine at Cook County Health & Hospitals System and the Toxikon Consortium in Chicago. **DR. BERNSTEIN** is in the department of emergency medicine at Boston University School of Medicine’s Boston Medical Center and works at the Boston Medical Center Injury Prevention Center. **DR. CHOO** is in the department of emergency medicine at the Alpert Medical School of Brown University. **DR. DWYER** is in the department of emergency medicine at Brigham and Women’s Hospital in Boston. **DR. GREEN** is in the department of emergency medicine at the Alpert Medical School of Brown University and works at the Boston Medical Center Injury Prevention Center. **DR. HACK** is in the department of emergency medicine at the Alpert Medical School of Brown University. **DR. JUURLINK** is in the division of clinical pharmacology and toxicology at the University of Toronto. **DR. MELLO** is in the department of emergency medicine at the Alpert Medical School of Brown University. **DR. RANNEY** is in the department of emergency medicine at the Alpert Medical School of Brown University. **DR. ALEXANDER WALLEY** is in the clinical addiction research and education unit at Boston Medical Center. **DR. WHITESIDE** is in the division of emergency medicine at the University of Washington in Seattle.

UPDATES
AND ALERTS
FROM ACEP

NEWS FROM THE COLLEGE

ACEP Board Member
Robert E. O'Connor Receives
EMS Achievement Award

ACEP Board Member Robert E. O'Connor, MD, FACEP, has been recognized by the National Association of EMS Physicians with the Ronald D. Stewart Award.



Dr. O'Connor

The award, named for one of the pioneers of emergency medicine and paramedic systems in the United States, is given each year to a person who has made a lasting, major contribution to the EMS community.

Dr. O'Connor is professor and chair of emergency medicine and professor of public health sciences at the University of Virginia in Charlottesville. In addition to his service with ACEP, he has been an active volunteer with the American Heart Association/American Stroke Association Quality and Emergency Cardiac Care departments. He currently serves on the 3CPR Council.

Dr. O'Connor has worked as an emergency physician for more than 25 years and has

presented more than 400 research papers and lectures at local, national, and international meetings. He has authored more than 150 published manuscripts, coauthored six books, served as editor in chief of three textbooks, and been a peer reviewer for more than 20 journals.



ACEP Toxicology Antidote
Mobile App Launched

The ACEP Toxicology Section has created and published the Antidote app, a succinct mobile resource designed for quick access to indications and dosing regimens for a variety of medications and antidotes used for common poisonings en-

TELEVISION SHOW **UNTOLD STORIES**
NEEDS YOUR ANECDOTES

Untold Stories of the ER, featuring life-changing stories from the ED told by emergency medicine professionals, is back for its 10th season on the newly launched Discovery Life channel and TLC. The best stories recount surprising medical or personal challenges, deal with ethical or moral issues, involve new or unusual procedures, and inspire and entertain us with insight and humor.

The show is asking ACEP members to participate by submitting stories. If your story is chosen, you'll first be interviewed on Skype, and from that interview, a script will be written. Between early August and November, you would be flown to Vancouver, Canada, for the taping of your story. Please e-mail a short description of each story you'd like to share to ahassett@untoldER.com.

countered by emergency care providers. The project was funded by an ACEP Section Grant.

The app is equipped with a search function that allows you to find specific antidotes by entering a variety of keywords. For example, type in "bb," and several possible antidotes for beta blocker poisoning will come up. Al-

ternatively, you can search for individual antidotes or scroll through an alphabetized list. It also allows you to call a poison control center with the click of a button. Visit the Toxicology Section website at www.acep.org/toxicology-section/ for details and to download the app for free on your iOS and Android devices.



American College of
Emergency Physicians®
ADVANCING EMERGENCY CARE



Evidence-Based
Clinical Content

For 30 years, *Critical Decisions in Emergency Medicine* has provided emergency physicians with top-notch, evidence-based content developed for your practice needs. With authors and an expert editorial board comprised of practicing emergency physicians, *Critical Decisions* covers a broad range of clinical expertise with the goals of improving patient outcomes, enhancing efficiency, and elevating quality of care.

	Subscription	App Store	Special Editions
Real Cases, Challenges, Solutions	●	●	●
Case-based Lessons on "EM Model" Topics	●	●	●
The LLSA Literature Review	●	●	●
Quick Reference Tables	●	●	●
Treatment Suggestions	●	●	●
Risk Management and patient Safety Tips	●	●	●
Bonus Features—ECGs, Imaging and Common Medications	●	●	●
Summarized Key Points	●	●	●
AMA PRA Category 1 Credits™	●	●	●
Focus on Pediatric, Trauma, Cardiovascular, Neurologic and Pain Management content			●

SPECIAL EDITIONS
ACEP member
online delivery / \$49 - \$69

APP STORE LESSONS
Single lessons with CME / \$14.99

1-YEAR SUBSCRIPTION
ACEP member, mail delivery / \$314
Online / \$252

2-YEAR SUBSCRIPTION
ACEP member, mail delivery / \$563
Online / \$452

AMERICAN COLLEGE OF EMERGENCY PHYSICIANS
BOOKSTORE
Bookstore.acep.org/CDEM / Approved for AMA PRA Category 1 Credits™

FDA Announces Drug Shortage App

In early March, the U.S. Food and Drug Administration (FDA) launched the agency's first mobile app specifically designed to speed public access to valuable information about drug shortages. The app identifies current drug shortages, resolved shortages, and discontinuations of drug.

Drugs in short supply can delay or deny needed care for patients. Drug shortages may also lead health care professionals to rely on alternative drug products, which may be less



effective or associated with higher risks than the drug in shortage.

"The FDA understands that health care professionals and pharmacists need real-time information about drug shortages to make treatment decisions," said Valerie Jensen, associate director of the Drug Shortage Staff in the FDA's Center for Drug Evaluation and Research. "The new mobile app is an innovative tool that will offer easier and faster access to important drug shortage information."

App users can search or browse by a drug's generic name or active ingredient, as well as browse by therapeutic category. The app can also be used to report a suspected drug shortage or supply issue to the FDA.

What He Said

ACEP member offers a quick review of the Reimbursement and Coding Conference

"I got answers to questions I didn't even know I had, and I found it was very helpful to work off the expertise that other people have. Other people have dealt with a lot of situations I have had to deal with...how they improved it, how they solved it...it's very nice to work off other people's mistakes and be able to not remake them myself."

—Hamilton Lempert, MD, FACEP, Cincinnati

2015 Research Forum Abstracts Due April 24

ACEP is now accepting abstracts for the 2015 Research Forum. The deadline is April 24, 2015. The Research Forum will be held Oct. 26–27 in conjunction with ACEP15 in Boston. Abstracts should represent original research that has not been published or presented at a national scientific meeting. Case reports or subject reviews are not considered original research. Abstracts presented at an international or regional meeting are eligible for submission. **Get more information and link to the submission form at www.acep.org/rf.**

EMS Strong Launched to Celebrate the Men and Women of EMS

Are you EMS Strong? ACEP, in partnership with the National Association of Emergency Medical Technicians (NAEMT), is proud to announce EMS Strong, a new campaign designed to unite and inspire emergency medical ser-



vices personnel, strengthen the profession on a national level, and expand and amplify National EMS Week. **Learn more about the campaign at www.emsstrong.org.**

Council Committee Selection Begins

Volunteer to serve on an ACEP Council committee and lend your experience and expertise.

Members will be appointed to the following committees: 2016 Steering Committee; 2015 Tellers, Credentials, and Elections Committee; 2016 Council Awards Committee; and 2015 Reference Committees for the 2015 Council meeting in Boston. **A brief description of each committee and access to the needed forms are available at www.acep.org/council.**

An application form is needed for the Steering Committee, and a separate form is needed for the other Council committees. Once the link for the correct application form



is clicked, it will direct you to the log-in page where your ACEP log-in and password are required. Note that you must be a Councillor or Alternate Councillor to serve on a Council Committee.

Once you submit the form, you should see a message that confirms your submission. **Please contact Mary Ellen Fletcher at mfletcher@acep.org if you have any questions. Reference Committee appointments will be finalized in August, and all other Council committee appointments will be finalized in October.**

NEWS CONTINUES on page 8

WHEN YOU NEED THE POWER OF AN IV ANTIBIOTIC

AN OUTPATIENT OPPORTUNITY IN TREATING ABSSSI

When moving beyond daily IV infusions to a once-a-week infusion for two weeks

1000 mg followed one week later by 500 mg

Dalvance® (dalbavancin) for injection

For more information, visit www.dalvance.com

INDICATION

DALVANCE® (dalbavancin) for injection is indicated for the treatment of adult patients with acute bacterial skin and skin structure infections (ABSSSI) caused by susceptible isolates of the following Gram-positive microorganisms: *Staphylococcus aureus* (including methicillin-susceptible and methicillin-resistant strains), *Streptococcus pyogenes*, *Streptococcus agalactiae*, and *Streptococcus anginosus* group (including *S. anginosus*, *S. intermedius*, *S. constellatus*).

IMPORTANT SAFETY INFORMATION

Contraindications

DALVANCE is contraindicated in patients with known hypersensitivity to dalbavancin.

Warnings and Precautions

HYPERSENSITIVITY REACTIONS

Serious hypersensitivity (anaphylactic) and skin reactions have been reported with glycopeptide antibacterial agents, including DALVANCE. Exercise caution in patients with known hypersensitivity to glycopeptides due to the possibility of cross-sensitivity. If an allergic reaction occurs, treatment with DALVANCE should be discontinued.

INFUSION-RELATED REACTIONS

Rapid intravenous infusion of DALVANCE can cause reactions, including flushing of the upper body, urticaria, pruritus, and rash.

HEPATIC EFFECTS

ALT elevations with DALVANCE treatment were reported in clinical trials.

CLOSTRIDIUM DIFFICILE-ASSOCIATED DIARRHEA

Clostridium difficile-associated diarrhea (CDAD) has been reported with nearly all systemic antibacterial agents, including DALVANCE, with severity ranging from mild diarrhea to fatal colitis. Evaluate if diarrhea occurs.

DEVELOPMENT OF DRUG-RESISTANT BACTERIA

Prescribing DALVANCE in the absence of a proven or strongly suspected bacterial infection is unlikely to provide benefit to the patient and increases the risk of the development of drug-resistant bacteria.

Adverse Reactions

The most common adverse reactions in patients treated with DALVANCE were nausea (5.5%), headache (4.7%), and diarrhea (4.4%).

Use in Specific Populations

- There have been no adequate and well-controlled studies with DALVANCE in pregnant or nursing women. DALVANCE should only be used if the potential benefit justifies the potential risk in these populations.
- In patients with renal impairment whose known creatinine clearance is less than 30 mL/min and who are not receiving regularly scheduled hemodialysis, the recommended two-dose regimen for DALVANCE is 750 mg followed one week later by 375 mg. No dosage adjustment is recommended for patients receiving regularly scheduled hemodialysis, and DALVANCE can be administered without regard to the timing of hemodialysis.
- Caution should be exercised when prescribing DALVANCE to patients with moderate or severe hepatic impairment (Child-Pugh Class B or C) as no data are available to determine the appropriate dosing in these patients.

Please see the DALVANCE Brief Summary of full Prescribing Information on the adjacent page.

© Actavis 2015. All rights reserved.

Actavis™ and its design are trademarks of Actavis, Inc. or its affiliates.

Dalvance® and its design are trademarks of Durata Therapeutics Holding C.V., an Actavis affiliate.

DALV24642 2/15



CAN'T-MISS EVENTS



Registration is now open for the Legislative Advocacy Conference and Leadership Summit. Join 500 of your closest friends as you work to improve health care policy and learn valuable tips on how to become a more effective leader.

DATE	EVENT	PLACE	WEB SITE
APRIL 26–30	Emergency Department Directors Academy Phase II	Dallas	acep.org/edda
MAY 3–6	Legislative Advocacy Conference	Washington, D.C.	acep.org/lac
MAY 3–7	SEMPA 360	Lake Buena Vista, Florida	sempa.org/conference
MAY 18–20	ACEP Simulation-based Immersive Medical Training Course	Phoenix	acep.org/sim
JUNE 3–7	Emergency Medicine Academy Phase 2/3	Denver	acep.org/emacademy
OCT. 26–29	ACEP15	Boston	acep.org/acep15

DALVANCE® (dalbavancin) for injection, for intravenous use
Brief Summary of Full Prescribing Information

INDICATIONS AND USAGE: DALVANCE (dalbavancin) for injection is indicated for the treatment of adult patients with **Acute Bacterial Skin and Skin Structure Infections (ABSSSI)** caused by susceptible isolates of the following Gram-positive microorganisms: *Staphylococcus aureus* (including methicillin-susceptible and methicillin-resistant strains), *Streptococcus pyogenes*, *Streptococcus agalactiae* and *Streptococcus anginosus* group (including *S. anginosus*, *S. intermedius*, *S. constellatus*). **Usage**—To reduce the development of drug-resistant bacteria and maintain the effectiveness of DALVANCE and other antibacterial agents, DALVANCE should be used only to treat infections that are proven or strongly suspected to be caused by susceptible bacteria. When culture and susceptibility information are available, they should be considered in selecting or modifying antibacterial therapy. In the absence of such data, local epidemiology and susceptibility patterns may contribute to the empiric selection of therapy.

CONTRAINDICATIONS: DALVANCE is contraindicated in patients with known hypersensitivity to dalbavancin. No data are available on cross-reactivity between dalbavancin and other glycopeptides, including vancomycin.

WARNINGS AND PRECAUTIONS: Hypersensitivity Reactions—Serious hypersensitivity (anaphylactic) and skin reactions have been reported in patients treated with DALVANCE. If an allergic reaction occurs, treatment with DALVANCE should be discontinued. Before using DALVANCE, inquire carefully about previous hypersensitivity reactions to glycopeptides, and due to the possibility of cross-sensitivity, exercise caution in patients with a history of glycopeptide allergy [see Patient Counseling Information in the Full Prescribing Information]. **Infusion-Related Reactions**—DALVANCE is administered via intravenous infusion, using a total infusion time of 30 minutes to minimize the risk of infusion-related reactions. Rapid intravenous infusions of DALVANCE can cause reactions that resemble “Red-Man Syndrome,” including flushing of the upper body, urticaria, pruritus, and/or rash. Stopping or slowing the infusion may result in cessation of these reactions. **Hepatic Effects**—In Phase 2 and 3 clinical trials, more DALVANCE- than comparator-treated subjects with normal baseline transaminase levels had post-baseline alanine aminotransferase (ALT) elevation greater than 3 times the upper limit of normal (ULN). Overall, abnormalities in liver tests (ALT, AST, bilirubin) were reported with similar frequency in the DALVANCE and comparator arms [see Adverse Reactions]. **Clostridium difficile-Associated Diarrhea**—*Clostridium difficile*-associated diarrhea (CDAD) has been reported in users of nearly all systemic antibacterial drugs, including DALVANCE, with severity ranging from mild diarrhea to fatal colitis. Treatment with antibacterial agents can alter the normal flora of the colon, and may permit overgrowth of *C. difficile*. *C. difficile* produces toxins A and B which contribute to the development of CDAD. Hypertoxin-producing strains of *C. difficile* cause increased morbidity and mortality, as these infections can be refractory to antibacterial therapy and may require colectomy. CDAD must be considered in all patients who present with diarrhea following antibacterial use. Careful medical history is necessary because CDAD has been reported to occur more than 2 months after the administration of antibacterial agents. If CDAD is suspected or confirmed, ongoing antibacterial use not directed against *C. difficile* should be discontinued, if possible. Appropriate measures such as fluid and electrolyte management, protein supplementation, antibacterial treatment of *C. difficile*, and surgical evaluation should be instituted as clinically indicated. **Development of Drug-Resistant Bacteria**—Prescribing DALVANCE in the absence of a proven or strongly suspected bacterial infection is unlikely to provide benefit to the patient and increases the risk of the development of drug-resistant bacteria.

ADVERSE REACTIONS: Because clinical trials are conducted under widely varying conditions, adverse reaction rates observed in clinical trials of DALVANCE cannot be directly compared to rates in the clinical trials of another drug and may not reflect rates observed in practice. **Adverse Reactions in Clinical Trials**—Adverse reactions were evaluated for 1778 patients treated with DALVANCE and 1224 patients treated with comparator antibacterial drugs in seven Phase 2 and Phase 3 clinical trials. A causal relationship between study drug and adverse reactions was not always established. The median age of patients treated with DALVANCE was 47 years, ranging between 16 and 93 years old. Patients treated with DALVANCE were predominantly male (60%) and Caucasian (78%). **Serious Adverse Reactions and Adverse Reactions Leading to Discontinuation**—Serious adverse reactions occurred in 109/1778 (6.1%) of patients treated with DALVANCE and in 80/1224 (6.5%) of patients treated with comparator. DALVANCE was discontinued due to an adverse reaction in 53/1778 (3%) patients and the comparator was discontinued due to an adverse reaction in 35/1224 (2.8%) patients. **Most Common Adverse Reactions**—The most common adverse reactions in patients treated with DALVANCE were nausea (5.5%), headache (4.7%), and diarrhea (4.4%). The median duration of adverse reactions was 4.0 days in both treatment groups. Table 1 lists selected adverse reactions occurring in more than 2% of patients treated with DALVANCE in clinical trials.

Table 1. Selected Adverse Reactions in Phase 2/3 Trials (Number [%] of Patients)		
	Dalbavancin (N = 1778)	Comparator* (N = 1224)
Nausea	98 (5.5)	78 (6.4)
Vomiting	50 (2.8)	37 (3)
Diarrhea	79 (4.4)	72 (5.9)
Headache	83 (4.7)	59 (4.8)
Rash	48 (2.7)	30 (2.4)
Pruritus	38 (2.1)	41 (3.3)

*Comparators included linezolid, cefazolin, cephalexin, and vancomycin.

The following selected adverse reactions were reported in DALVANCE-treated patients at a rate of less than 2% in these clinical trials: **Blood and lymphatic system disorders:** anemia, hemorrhagic anemia, leucopenia, neutropenia, thrombocytopenia, petechiae, eosinophilia, thrombocytosis; **Gastrointestinal disorders:** gastrointestinal hemorrhage, melena, hematochezia, abdominal pain; **General disorders and administration site conditions:** infusion-related reactions; **Hepatobiliary disorders:** hepatotoxicity; **Immune system disorders:** anaphylactoid reaction; **Infections and infestations:** *Clostridium difficile* colitis, oral candidiasis, vulvovaginal mycotic infection; **Investigations:** hepatic transaminases increased, blood alkaline phosphatase increased, international normalized ratio increased; **Metabolism and nutrition disorders:** hypoglycemia; **Nervous system disorders:** dizziness; **Respiratory, thoracic and mediastinal disorders:** bronchospasm; **Skin and subcutaneous tissue disorders:** urticaria; **Vascular disorders:** flushing, phlebitis, wound hemorrhage, spontaneous hematoma. **Alanine Aminotransferase (ALT) Elevations**—Among patients with normal baseline ALT levels, more DALVANCE- than comparator-treated patients had post-baseline ALT elevations greater than 3 times the upper limit of normal (ULN), 12 (0.8%) vs. 2 (0.2%), respectively, including three subjects with post-baseline ALT values greater than 10 times ULN. Eight of 12 patients treated with DALVANCE and one comparator patient had underlying conditions which could affect liver enzymes, including chronic viral hepatitis and a history of alcohol abuse. In addition, one DALVANCE-treated subject in a Phase 1 trial had post-baseline ALT elevations greater than 20 times ULN. ALT elevations were reversible in all subjects. No comparator-treated subject with normal baseline transaminases had post-baseline ALT elevation greater than 10 times ULN.

DRUG INTERACTIONS: Drug-Laboratory Test Interactions—Drug-laboratory test interactions have not been reported. **Drug-Drug Interactions**—No clinical drug-drug interaction studies have been conducted with DALVANCE. There is minimal potential for drug-drug interactions between DALVANCE and cytochrome P450 (CYP450) substrates, inhibitors, or inducers [see Clinical Pharmacology in the Full Prescribing Information].

USE IN SPECIFIC POPULATIONS: Pregnancy Category C—There have been no adequate and well-controlled studies with dalbavancin in pregnant women. DALVANCE should be used during pregnancy only if the potential benefit justifies the potential risk to the fetus. No evidence of embryo or fetal toxicity was found in the rat or rabbit at a dose of 15 mg/kg/day (1.2 and 0.7 times the human dose on an exposure basis, respectively). Delayed fetal maturation was observed in the rat at a dose of 45 mg/kg/day (3.5 times the human dose on an exposure basis). In a rat prenatal and postnatal development study, increased embryo lethality and increased offspring deaths during the first week post-partum were observed at a dose of 45 mg/kg/day (3.5 times the human dose on an exposure basis). **Nursing Mothers**—Dalbavancin is excreted in the milk of lactating rats. It is not known whether dalbavancin or its metabolite is excreted in human milk; therefore, caution should be exercised when DALVANCE is administered to a nursing woman. **Pediatric Use**—Safety and efficacy in pediatric patients have not been established. **Geriatric Use**—Of the 1778 patients treated with DALVANCE in Phase 2 and 3 clinical trials, 313 patients (17.7%) were 65 years of age or older. The efficacy and tolerability of DALVANCE were similar to comparator regardless of age. The pharmacokinetics of dalbavancin were not significantly altered with age; therefore, no dosage adjustment is necessary based on age alone. DALVANCE is substantially excreted by the kidney, and the risk of adverse reactions may be greater in patients with impaired renal function. Because elderly patients are more likely to have decreased renal function, care should be taken in dose selection in this age group. **Renal Impairment**—In patients with renal impairment whose known creatinine clearance is less than 30 mL/min and who are not receiving regularly scheduled hemodialysis, the recommended two-dose regimen for DALVANCE is 750 mg followed one week later by 375 mg. No dosage adjustment is recommended for patients receiving regularly scheduled hemodialysis, and DALVANCE can be administered without regard to the timing of hemodialysis [see Dosage and Administration and Clinical Pharmacology in the Full Prescribing Information]. **Hepatic Impairment**—No dosage adjustment of DALVANCE is recommended for patients with mild hepatic impairment (Child-Pugh Class A). Caution should be exercised when prescribing dalbavancin to patients with moderate or severe hepatic impairment (Child-Pugh Class B or C) as no data are available to determine the appropriate dosing in these patients [see Clinical Pharmacology in the Full Prescribing Information].

OVERDOSAGE: Specific information is not available on the treatment of overdose with DALVANCE, as dose-limiting toxicity has not been observed in clinical studies. In Phase 1 studies, healthy volunteers have been administered single doses of up to 1500 mg, and cumulative doses of up to 4500 mg over a period of up to 8 weeks, with no signs of toxicity nor laboratory results of clinical concern. Treatment of overdose with DALVANCE should consist of observation and general supportive measures. Although no information is available specifically regarding the use of hemodialysis to treat overdose, in a Phase 1 study in patients with renal impairment less than 6% of the recommended dalbavancin dose was removed [see Clinical Pharmacology in the Full Prescribing Information].

Manufactured for: Durata Therapeutics U.S. Limited, Chicago, IL 60606
Dalvance® is a registered trademark of Durata Therapeutics Holding C.V., an Actavis affiliate. Please also see full Prescribing Information at www.dalvance.com.
DAV26625 02/2015



THE BREAK ROOM
CONTINUED FROM PAGE 2

patients from the community hospital, it seriously undermines the tenuous system that we all will need.
Ron Hellstern is right on.

—Rick Bukata, MD
Sierra Madre, California

Thank you, Dr. Hellstern, for your response and encouraging healthy discussion...Readers should understand: 1) FECs are accused of being able to break even on too few patients. Hospital-owned FECs have and take the same opportunity. FECs aren’t charging more than hospitals, so why aren’t hospitals providing the same access and service with far more paying patients and revenue? The FEC model will compel hospitals to better fund ED care, which is long overdue. 2) Most opponents to FECs (Drs. Hellstern and Bukata included, I am sure) have never set foot in an FEC. If they have, they have not taken a family member there for care. They fail to see our perspective in which we and our patients understand the value of access. 3) Diplomacy is important, but sometimes the facts are so blaringly clear that they should be spoken firmly. ...Drs. Bukata and Hellstern’s poor understanding of the FEC model takes focus away from the patients. This stance, and offering no alternative which has not already been attempted, will lead to ACEP continuing to give the United States a grade of D– for access on its report card for emergency care. This stance is “doing harm” and is against the Hippocratic Oath. These are firm words, but the facts in Houston are too blaringly clear. Gentlemen, please join our section and become informed.

—Michael Sarabia, MD, FACEP
Houston

Dr. Hellstern has opened quite a dialogue! ...I don’t believe this is a black-and-white issue that you bring up. The number of patients that will be so-called taken away from hospital emergency departments will probably not change the volume of patients seen. We know that most emergency departments are overcrowded and unable to provide the services that many people want or deserve. The volume will only continue to increase with the increase in “insured” patients...This model has allowed me to practice the type of medicine that I would’ve considered ideal for my specialty: the ability to communicate with patients and to make sure that they were adequately informed of everything that was done to them and to make sure that all issues are addressed. As a matter of fact, many patients have remarked that I have been able to spend more time and show more interest in them than their primary care physician. After a long and very diversified career in emergency medicine, of which half was spend in an academic setting, it is good to find satisfaction in the practice of emergency medicine and not have to deal with hospital issues. ☘

—Juan Nieto, MD, FACEP
Austin, Texas

Regional Anesthesia in the ED

An alternative to opioids

BY JAMES DUCHARME, MD, CM, FRCP

As discussed in previous issues, the availability of options for severe pain control other than opioids has increased as our understanding of the mechanisms of pain neurobiology has grown. Another area that has come into the spotlight, since the advent of ultrasound, has been the use of regional anesthesia for pain control or for procedures.

Initial use of ultrasound focused on its diagnostic utility with the development of the focused assessment with sonography for trauma, or FAST, exam—aortic aneurysm, intraperitoneal fluid, etc. That use has continued to expand, and ultrasound now can be used to diagnose congestive heart failure and even intravascular volume depletion by assessing the inferior vena cava.

Procedural uses for ultrasound have been, for the most part, limited to vascular access, peripheral or central, with only a few centers using ultrasound for regional anesthesia. This latter application should probably be the greatest use of ultrasound in our departments, not the least. Ultrasound-guided regional anesthesia (UGRA) is not only extremely safe, but it guarantees block success.

Benefits of UGRA

Initial studies looking at regional anesthesia discussed femoral nerve blocks for hip fractures. Ultrasound was not used. Although the studies described success in pain relief, closer review described the onset of pain relief from the blocks taking hours. In other words, many of the reported blocks were, in fact, not successful; onset of pain relief should take five to seven minutes. For many nerves, use of anatomical landmarks (blind technique) can result in unacceptably high failure rates and possible complications. Use of ultrasound will markedly change that and provide proper regional anesthesia in most hands. Unfortunately, UGRA is not considered a priority. Even in a center where femoral nerve blocks were done, time to UGRA for femur fractures averaged two hours prior to the initiation of a specific protocol that targeted a time of 15 minutes after arrival.¹ In another study of patients with flail chest injuries requiring ventilatory support, where regional anesthesia (epidural) is supposed to be the standard of care, only 8 percent of patients received an epidural.² UGRA allows not only visualization of the needle to the nerve, it also allows visuali-

zation of the anesthetic flowing around the nerve. It also provides proof that the needle did not touch other structures (such as the lung, artery, etc.). The combination of success with a very high safety record is something we should always seek. UGRA can be an excellent alternative to procedural sedation in patients at risk (eg, an ASA 3 patient who may not tolerate sedation or a patient with altered mental status). In such patients, UGRA such as supraclavicular brachial plexus blocks or sciatic nerve block in the popliteal fossa allows for painless reduction of distal dislocations or fractures without the risks of sedation or the need for complicated monitoring.

UGRA should not be limited to procedures but should also be used for effective pain control. However, its limitations need

at the bedside. Since ultrasound can rapidly identify long bone extremity fractures, couldn't the logical next step be to move the probe a few inches and perform UGRA?

There are advantages to providing regional anesthesia over systemic analgesics. It allows ongoing assessment of the rest of the patient without impediment from systemic medications. Long-acting anesthetics such as bupivacaine or ropivacaine used within the first four hours after the injury can successfully block windup and minimize pain later and the need for analgesics down the road. Note that short-acting agents such as lidocaine cannot have this effect nor can systemic medications such as opioids or ketamine. In a 2003 study by Morrison et al, failure to effectively control pain from hip fractures in elderly patients increased ninefold the

Consider:

- Facial nerve blocks for laceration repair
- Occipital nerve block for laceration in the posterior half of the scalp
- Median nerve blocks or ulnar nerve blocks for hand injuries
- Suprascapular nerve block for shoulder reduction
- Epidurals for flail chest injuries (working with anesthesiology)
- Brachial plexus blocks for upper extremity injuries (or localized severe burns)
- Femoral nerve blocks for hip and femur fractures (see Figures 1 and 2)
- Sciatic nerve blocks for ankle or foot injuries and reductions

I am certain that many readers could identify other blocks they have found

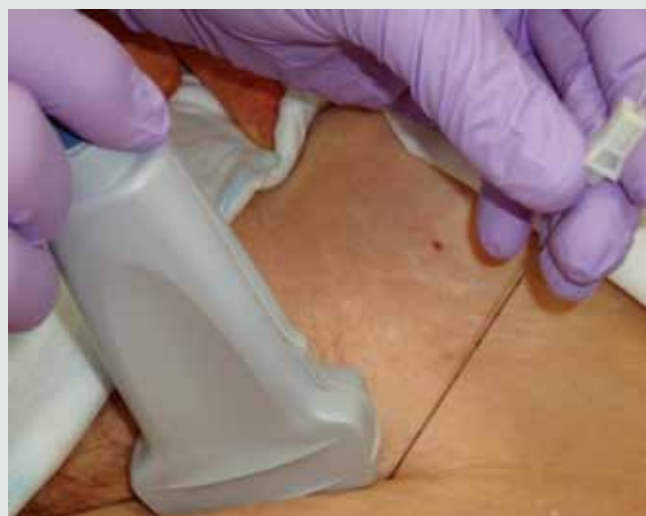


Figure 1. In plane approach for ultrasound guided block of the femoral nerve.



Figure 2. Ultrasound view of the anatomy of the left femoral triangle.

SOURCE: *Anaesthesia*. 2010;65(Suppl 1):57-66. Reprinted with permission.

to be understood. In patients at risk for the development of compartment syndrome, UGRA will hide the first and most important symptom of increasing pain. Such patients are therefore not candidates for UGRA. Regional anesthesia has to be integrated into trauma protocols if they are to become a routine part of practice. Currently, pain management is not considered a priority in the resuscitation of unstable trauma patients. It is often not a priority even in patients with isolated extremity fractures. The latter are routinely sent for imaging and confirmation of fracture before any pain control is administered. Introducing UGRA as part of a trauma protocol could be straightforward: Almost every trauma patient receives a routine ultrasound assessment. The machine is already

risk of deterioration of their mental status.³ Most of us have difficulty titrating opioids to a safe and effective endpoint in patients who are cognitively impaired. Use of UGRA guarantees complete pain control for at least six to eight hours. Placement of an infusion catheter using ultrasound ensures ongoing pain relief until a patient gets to the operating room.

Training and Uses

Proper technique is essential, so training must be arranged. Many universities now offer cadaver-based regional anesthesia courses, often targeting anesthesiologists and pain physicians, but the training is equally valid for us. Regional anesthesia with and without ultrasound should be an integral part of our practice.

effective. This should be an integral part of our patient care and part of our core education. ☺

References

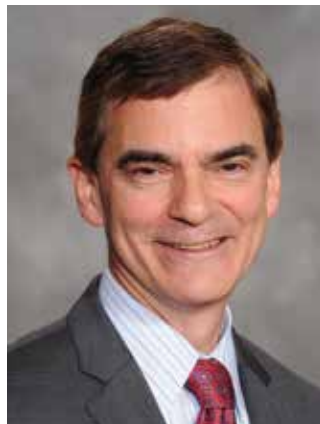
1. Johnson B, Herring A, Shah S, et al. Door-to-block time: prioritizing acute pain management for femoral fractures in the ED. *Am J Emerg Med*. 2014;32:801-803.
2. Dehghan N, de Mestral C, McKee MD, et al. Flail chest injuries: a review of outcomes and treatment practices from the National Trauma Data Bank. *J Trauma Acute Care Surg*. 2014;76:462-468.
3. Morrison RS, Magaziner J, Gilbert M, et al. Relationship between pain and opioid analgesics on the development of delirium following hip fracture. *J Gerontol A Biol Sci Med Sci*. 2003;58:76-81.



DR. DUCHARME is editor in chief of the *Canadian Journal of Emergency Medicine* and clinical professor of medicine at McMaster University in Hamilton, Ontario.

PLANNING FOR THE FUTURE

CONTINUED FROM PAGE 1



“I have concerns about how we’re going to be paid for the increased number of patients we expect to see. Value always relates to what you get for the dollars that are spent. If we want more dollars in our own pockets, which is what I want for my colleagues...we’re going to have to show our value.”

—Jay A. Kaplan, MD, FACEP

KK: On those weekly calls, can you give us a sense of what important issues you’ve dealt with recently?

JK: Recently, we’ve talked about quality issues, the value-based modifier, and the pay-for-performance issues that are affecting emergency physicians. We met recently in Washington, D.C., and one of the issues that came up was medical liability reform, in particular, safe harbors. We discussed how we can approach Congress with regard to that. We reviewed our Qualified Clinical Data Registry and getting that up and running so that emergency physicians do not take a hit in terms of their reimbursement as pay for performance becomes more challenging. We talked about fair payment because reimbursement is also a major issue for emergency physicians and the whole issue of the banning of balance billing and the “greatest of three” rule, which relates to how physicians are compensated by insurance companies.

KK: This sounds like a good segue into what you feel are the biggest challenges for emergency medicine now and in the future.

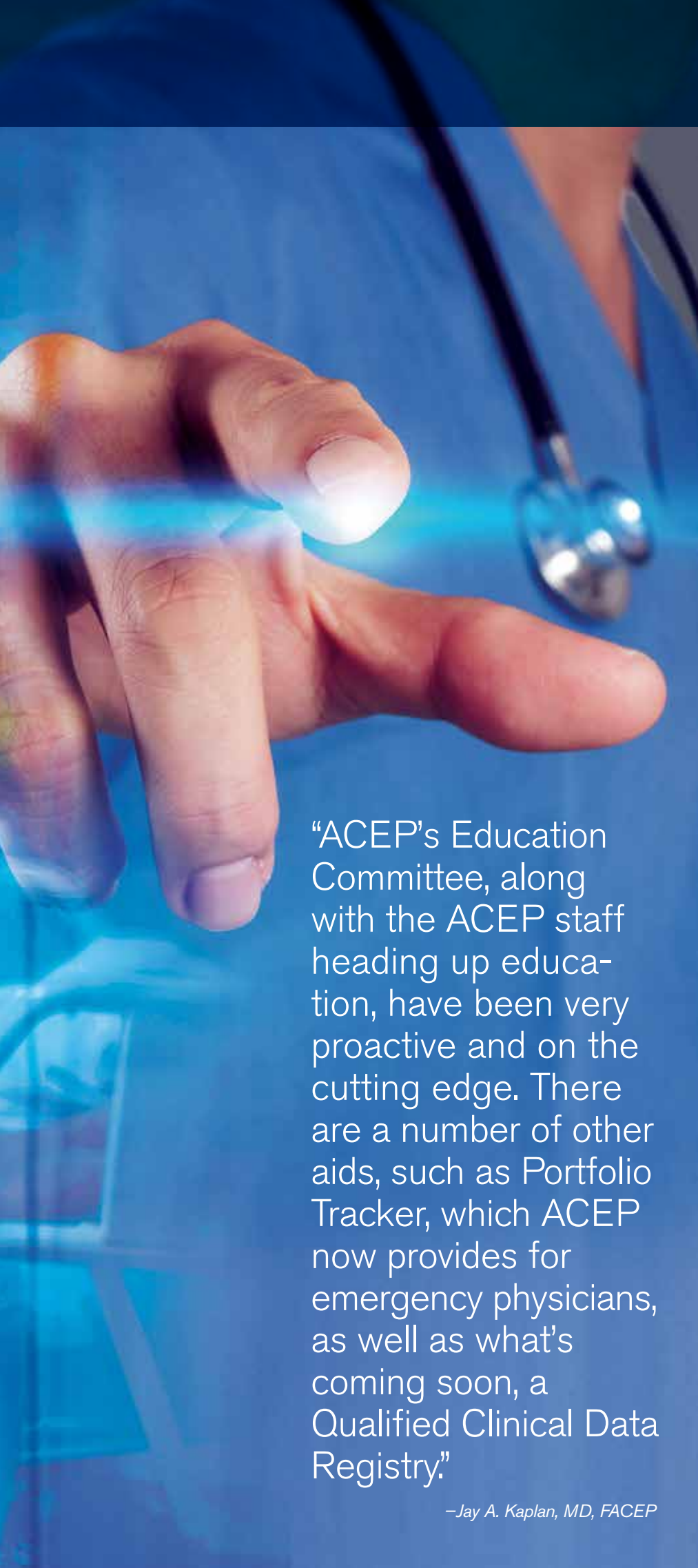
JK: Showing our value. Emergency medicine has been scapegoated. We are known as the most expensive place to receive care when that is not the case. We have tried to tell our legislators that we’re only 2 percent of the health care dollar, but they haven’t bought it. As we move into the era of Accountable Care Organizations and bundled payments and less reimbursement per patient, we’re going to have to show our value in terms of consistent practice, following practice guidelines, and decreasing cost. We can’t do anything about patients coming to us, but we can create programs for our ED super-users to improve appropriate utilization. As our population ages, I have concerns about how we’re going to be paid for the increased number of patients we expect to see. Value always relates to what you get for the dollars that are spent. If we want more dollars in our own pockets, which is what I want for my colleagues, we’re going to have to look at whether to admit patients or not and our choices regarding expensive advanced imaging. We need to show that by being more consistent in our utilization of admission and of imaging, we can save the “system” money, and therefore we deserve to be paid fairly.

Burnout is another big issue for emergency physicians. I’ve been very involved with wellness for many years. There have been articles published that have said that emergency physicians are second in terms of the percentage of physicians who report burnout. I want emergency physicians to have long, successful, and fulfilling careers, and we have to be active in making sure that our members have the resources that they need to give the kind of care they want to give their patients and not feel exhausted, burned out, and fatigued.



Reimbursement is another area. There is going to be a fight for every dollar, and again, we’ll have to show our value. Another issue is medical liability reform. Unfortunately, we’re in the midst of a number of do-nothing Congresses, so I’m not sure how successful we can be; however, we will continue to push for that. Congressman Charlie Dent (R-Pennsylvania) reintroduced the Health Care Safety Enhancement Act, which would classify emergency physicians (providing EMTALA-mandated care) as federal employees, receiving the same protection as public health

service physicians. I am hopeful that we can push for EMTALA liability reform and even better safe harbors. Ensuring that we have an adequate workforce is critical. The number of graduate medical education slots that emergency medicine and other specialties have is currently based on a mid-1990s study. Clearly, we have more medical students who are graduating now. We have a huge need for emergency physicians, and we need to try to increase our residency positions so we can graduate the number of doctors that we need. The gold standard for delivering emergency



“ACEP’s Education Committee, along with the ACEP staff heading up education, have been very proactive and on the cutting edge. There are a number of other aids, such as Portfolio Tracker, which ACEP now provides for emergency physicians, as well as what’s coming soon, a Qualified Clinical Data Registry.”

—Jay A. Kaplan, MD, FACEP

care should be delivered by emergency medicine residency-trained, board-certified physicians, and we will not have enough of those in the foreseeable future.

KK: What do you think the likelihood is during your presidential year that we will either have a safe harbor act enacted or have EMTALA reform that’s meaningful?

JK: We have a greater opportunity for the EMTALA mandate than we do for safe harbors. I would put that at around 50 percent.

KK: Tell me how you feel you can justify the value of dues dollars to the members. If you had to convince one person to join, what would be your elevator speech?

JK: I would point out a number of advocacy successes that we have had in the last number of years. Physicians who are recently out in practice may not remember that we had to initially fight for the prudent layperson definition of an emergency, which passed at the state level, then at a federal level, and

then we fought hard and had it included in the Affordable Care Act legislation. It is now a federal mandate that patients have a right to come to the emergency department based on their belief of whether they have an emergency or not rather than on a retrospective determination. The Relative Value Scale Update Committee determines our payment, and while a number of other specialties have seen a very significant drop in their reimbursement, we have not seen that in emergency medicine because ACEP has been representing members at the federal level for years. Also, ACEP offers some of the best educational opportunities for emergency physicians. If you’re a member, you receive that at a discount. ACEP’s Education Committee, along with the ACEP staff heading up education, have been very proactive and on the cutting edge. There are a number of other aids, such as Portfolio Tracker, which ACEP now provides for emergency physicians, as well as what’s coming soon, a Qualified Clinical Data Registry (QCDR). If you’re a member, you will get the QCDR at a very large discounted rate, and that will save emergency physicians several thousands of dollars per year and will be a no-brainer return on investment.

KK: Jay, what do you say to the nonmember who says, “All of the great work that ACEP is doing I benefit from anyway, so why do I need to write a check? Why can’t I just ride on the coattails of those who have already paid their dues?”

JK: Well, that’s one way you can look at it. I would like to think that there are people who contribute and that they have a certain integrity, which goes along with, “If I’m going to receive benefits, then I deserve to contribute to the organization that is providing those benefits.”

KK: What would you say if someone approached you and said, “I think ACEP favors contract management groups and is in bed with Big Pharma”?

JK: I’d say that is what the perception was 15 to 20 years ago. While I’m a member of a large group, it is a democratic group, and every physician has a say. Every physician, after you’ve been in the group for five years, owns as much of our group as somebody who may have been in the group for 30 years. If you look at recent leaders of ACEP, they have included academic physicians. The leadership has not been representative of large contract groups. I think that ACEP as an organization needs to represent all different models of practice. I cannot say that there is one way better than another, and I do think that emergency physicians need to have a say in their practice and need to be fairly compensated. There are a number of ways

that that can be done. I will say for myself, when I was in medical school, we were one of those medical school classes that chose not to take stethoscopes from a pharmaceutical company. It’s a fine balance, and ACEP has done extremely well with regard to that balance. I have been very careful, and the ACEP Board has been extraordinarily careful with regard to how ACEP, as an organization, has interacted with large insurance and big pharmaceutical companies.

KK: Am I hearing you say that you believe the membership criteria should be broadened a bit?

JK: Well, no, you didn’t hear me say that. I am a champion of the little guy and will always be. It is true that, as a professional organization, we need to stand for our patients, and we need to recognize that a large percentage of patients right now are currently seen in emergency departments that are not staffed by ACEP members. They’re not staffed by ACEP members because in order to be a member of ACEP right now, you need to be board certified in emergency medicine. The only way that that can happen is if you do an emergency medicine residency, and we still have a lot of physicians who are rendering care in emergency departments, particularly in smaller emergency departments, who are not trained in emergency medicine. The real question is, do we want to leave them outside of our organization or is there some way that we can find to bring them in?

EMRA, the Emergency Medicine Residents’ Association, is the future of our specialty, and anything that ACEP decides to do needs to be done in partnership with and in close collaboration with EMRA. If we could somehow capture those people who might not currently be members but would like to be members, and we can do so in a way that does not put them at the same level of the gold standard of an emergency physician, then we should see if we can do that.

Right now, we’re an organization of just about 33,000 emergency physicians, and I want people to think about what kind of power we could have in terms of our advocacy and in terms of our patients if we had 50,000 members. What could we do in Washington to fight for reimbursement, to fight for medical liability reform? The larger you are, the more presence you have. The larger your voice, the more represented you are and the more you get what you want for yourself and for your patients. We need to work with our young physicians and have them understand that doing so would not constitute a threat to them, that they’ll always be the gold standard, and that if we could be more inclusive, it could actually be a win-win-win-win. It could be a win for those physicians, it could be a win for ACEP, it could be a win for our young physicians, and it could be a win for our patients. ☘

Face to Face with **DISASTER**



“I’m an emergency physician. We don’t hesitate. We don’t pause. We set those things aside, and we process them later.”

—Bradford L. Walters, MD

CONTINUED FROM PAGE 1

KK: Tell us about the crash.

BW: This was the Northwest Airlines Flight 255 that, unfortunately, lost control upon takeoff on August 16, 1987, around 9 p.m. (Detroit). The plane lost control, banked to the left, and hit a parking structure at the edge of the airport, crashing on a four-lane, heavily traveled street.

KK: Do you remember what type of aircraft it was?

BW: This was a McDonnell Douglas MD-82 (an earlier version of today’s MD-88). It had 149 passengers and six crew. One 4-year-old young lady by the name of Cecilia, was the sole survivor. The captain was John Maus and the first officer was David Dodds. I was one of the physicians who participated in the formal autopsy onsite of both the captain and the first officer.

KK: You were involved in the federal National Disaster Medical System (NDMS). Were you just happening by the accident, or were you notified and responding?

BW: Neither. I happened to be at home. I saw the news event. I said, “They might need help and, in addition, this might be a chance to learn from Wayne County’s NDMS or whoever’s responding to this mass disaster.” So, I identified myself to a police officer there. I expected he was going to say, “No, I understand what you’re saying, but the area is closed off and you can’t get through,” and I’d turn around and go home, saying “I’d tried my best.”

KK: Are you that guy who drives around with an EMS bag, a cric kit, rib spreaders, and a defibrillator in your trunk?

BW: Wait, wait, wait, you also have to say that now I also carry a glidescope. I am that guy, but at the same time, I’m an emergency physician. You know that famous line from 9/11: When everyone was running out, the first responders, the emergency medical teams were running in.

KK: Did you have a blue light on top of your car or on your dashboard?

BW: I did not. I draw the line there.



In this Aug. 16, 2012, file photo, flowers and pictures are shown at the memorial in Romulus, Michigan, to mark the 25th anniversary of the crash of Northwest Airlines Flight 255 near Detroit Metropolitan Airport. The aircraft crashed in the Detroit suburb of Romulus, killing all 154 people aboard except for a 4-year-old girl. Two people also died on the ground. In the new documentary, “Sole Survivor,” Cecelia Cichan, whose married name is Crocker, breaks her silence, discussing how the crash of the Phoenix-bound jetliner has affected her.

KK: Back to the story...

BW: The police had stopped traffic and I just walked up to the officer and identified myself as an emergency physician as part of the NDMS team. He said, “Come with me,” and put me in a car with a deputy. They drove me to the site and told me they would take care of my car.

KK: As you were approaching, what is the first sight at the crash that you really remember?

BW: It’s really a surreal thing, but my first impression was the smell. There was a combination of the kerosene smell of jet fuel; the plane burst into flames, so you smelled the smoke and char; and then there was that smell of burned and dead flesh.

KK: Did you consider not participating at that point, or pausing?

BW: No, never thought of pausing. I’m an emergency physician. We don’t hesitate. We don’t pause. We set those things aside, and we process them later.

KK: What was your first sight?

BW: It’s multi-sensorial because there were these huge klieg lights. There were these huge spotlights illuminating the scene, but also the red on-and-off lights of all the EMS vehicles and fire trucks. Quite a bit of smoke was in the air. They had just finished putting

out the last of the fires, and there were all these objects. You could see the difference between the angular pieces of fuselage and softer shapes. I realized these were body parts. I was not prepared for the magnitude of that.

KK: Tell me about who you met on the scene. Who was your first contact that gave you a clinical assignment and what did you do then?

BW: The incident command center turned me over to one of the paramedics, and they got me into full bunker gear. We started going through some of the larger pieces of fuselage that could potentially house a survivor. We went through each of the large pieces of fuselage and then some of the bodies that were on the ground, and we assured ourselves that each one of them was, in fact, a non-survivor. One of the more surreal incidents was there was a relatively large piece of the middle fuselage that was still sort of intact and we climbed into it. We were walking down the aisle, stopping at each of the bodies again looking for a possible survivor, and I catch my air hose on a piece of debris. I feel my head and my air hose pull back, and I’m trying to reach back; I’m starting to panic. I’m inside the fuselage. I can see that there are a lot of gases around, a lot of smoke. It’s very eerie, and all of a sudden, I feel someone grab me from behind, and I think I screamed. I’m not sure, but the paramedic behind me saw that I had caught my hose. He grabbed me first and pulled me backwards to free my hose.



“Interestingly enough, the young lady who was the survivor actually has a tattoo of a McDonnell Douglas MD-82 on her hand as a reminder of being the only survivor of her family. I would love to meet her one day.”

KK: What did you take away from this experience that you use in daily practice now?

BW: We had to revamp what we were doing at that scene over and over again as the situation changed, as we realized that there were no survivors and now we had to collect all the bodies and try to identify them. By the way, I learned how to do a disaster identification autopsy.

KK: It's interesting that they would put you into this role without previous forensic experience. What exactly did they have you do?

BW: Actually, they had collected the bodies. They cleared out their hangar, collected all the bodies, and brought them there. Another company brought in two refrigerated trucks so that the bodies could be placed in a refrigerated environment. When I got back to that facility, they said, “We need physicians to help us with identification,” and it was on-the-job training. It's not that difficult. A lot of it is cataloguing the body parts, the victims' clothing, determining sex, trying to get an idea of age, looking for any pieces of jewelry, rings, necklaces, and things like that. You try to get eye color. The FBI identification team came in and I learned how they do the fingerprints. Do you want to know how they do the fingerprints?

KK: Sure.

BW: They can't roll the fingerprints on a corpse, particularly one that's been damaged significantly. They actually take the hand and remove each of the fingers, and they very carefully roll the fingerprints. The FBI agent said, “this is our last and only opportunity to identify some of these people and without that, their families are never going to get closure.”

KK: Did you sign death certificates? What authority or accountability did you have for what you were doing?

BW: Actually Warner Spitz signed the death certificate, but it was on our say-so.

KK: Did you have any assistance with a critical incident stress debriefing?

BW: It didn't exist then. I had to process this all myself. One of the other things I learned is that I would've done much better had I been able to talk about this, even with my colleagues.

KK: Why didn't you?

BW: I don't know why. I talked about it with a couple of close friends. Of course, my wife was really instrumental in being the person who listened to it. I was brought up in the era of, basically, you just sucked it up and you moved on.

KK: It's amazing that you got to the other side of this thing intact emotionally and even intellectually. It has to be a life-altering event.

BW: I think we do such a far, far better job now with the emotional states of both the victims and the people who provide aid, as was seen with Katrina and similar events. Interestingly enough, the young lady who was the survivor actually has a tattoo of a McDonnell Douglas MD-82 on her hand as a reminder of being the only survivor of her family. I would love to meet her one day.

KK: The crash was 30 years ago. Can you tell me how many times you've had this type of a detailed conversation about this?

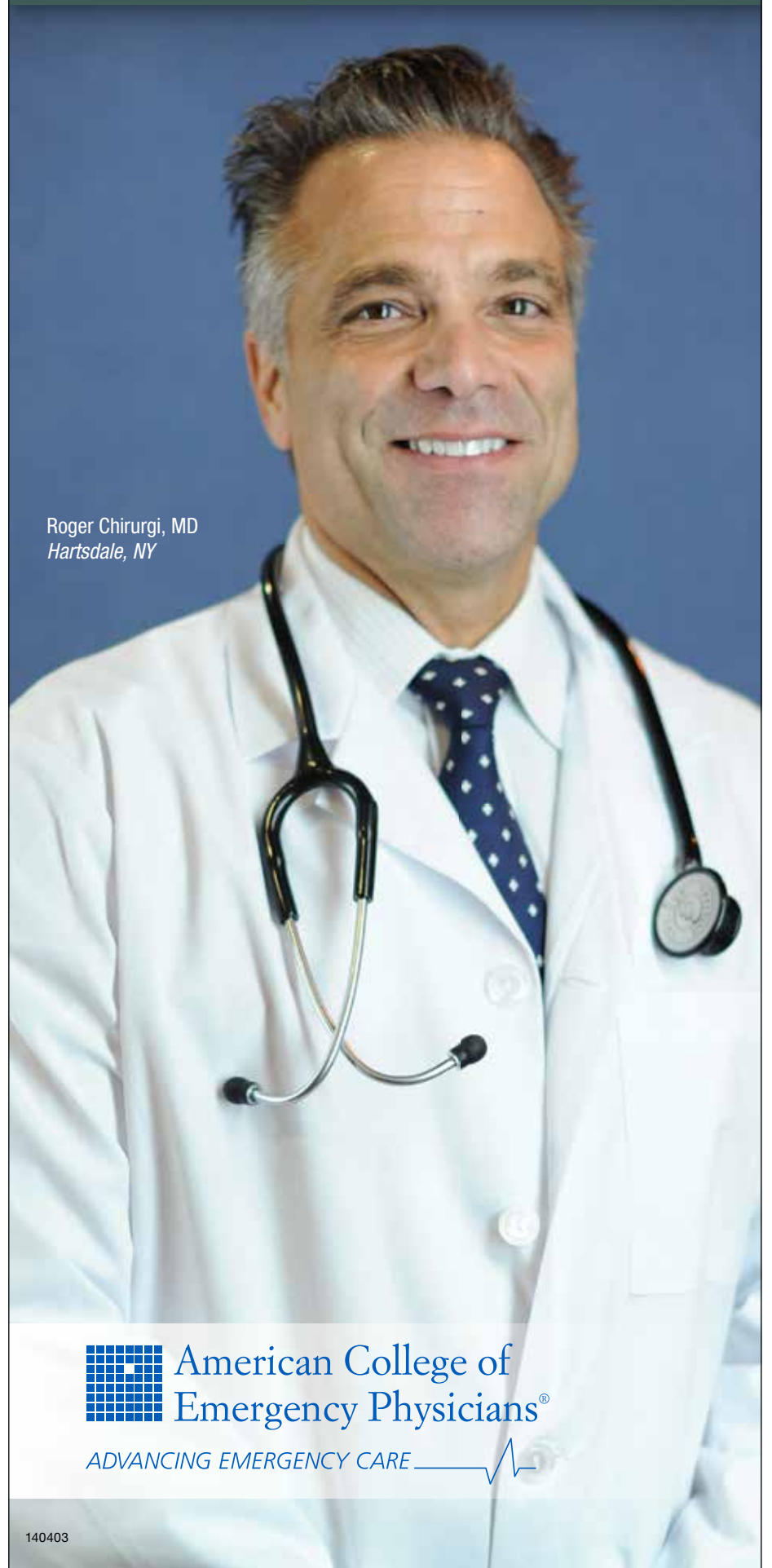
BW: This may be among the most detailed conversations I've ever had about this. ☺

Invest in Your Success

ACEP membership connects you to over 32,000 emergency physicians worldwide.

Reach Out
Join ACEP Today

acep.org/benefits

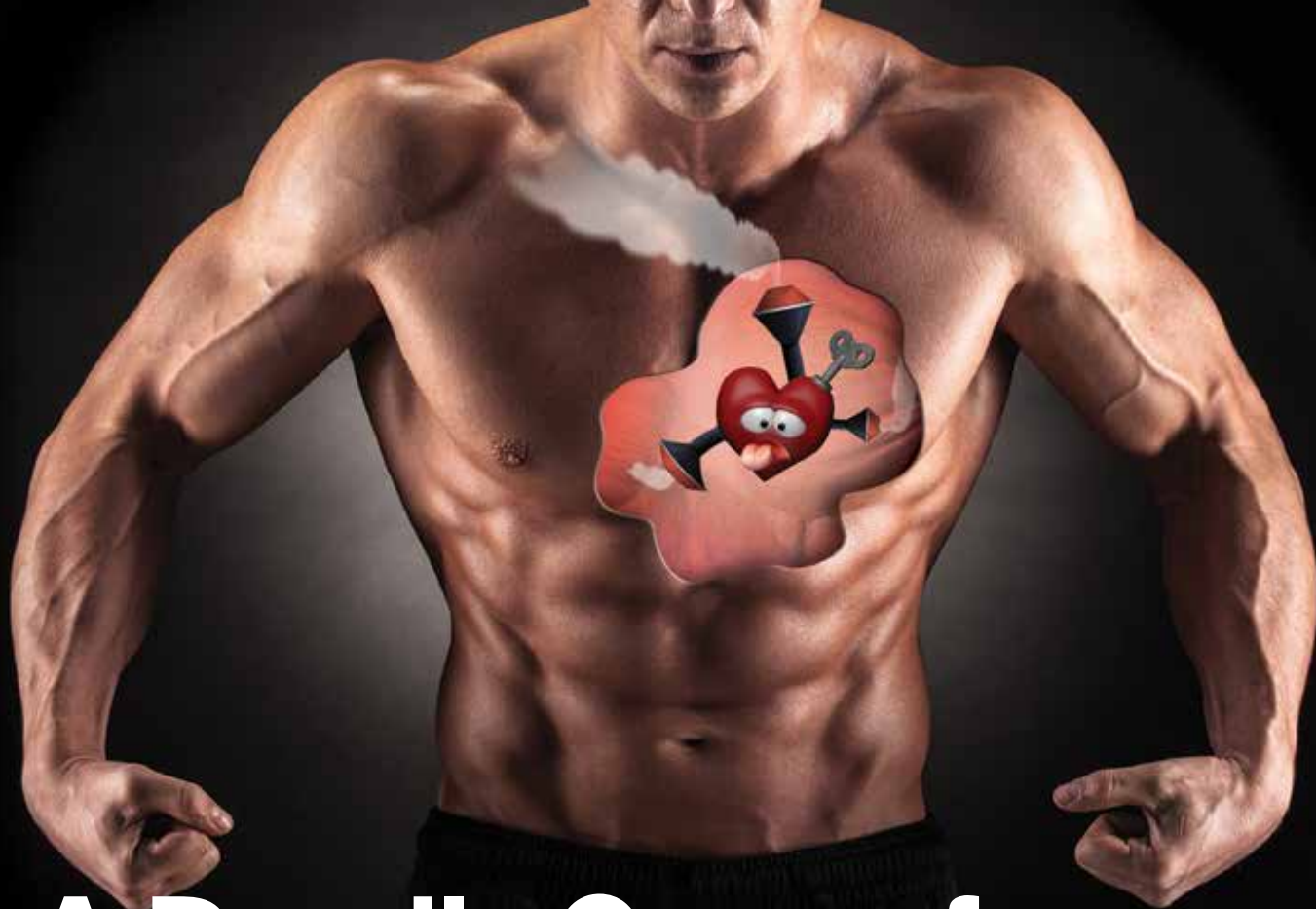


Roger Chirugi, MD
Hartsdale, NY

 American College of
Emergency Physicians®

ADVANCING EMERGENCY CARE 

140403



A Deadly Case of MANOPAUSE

A quest for the Fountain of Youth may cost more years than it gains

BY JAMES LIM, MD, ANJALI HULBANNI, MD, AND EDWARD CHEW, MD

The Case

"I told him he never should have started that medication," said the patient's worried wife.

Several hours earlier, her husband had presented to the emergency department for chest pain and shortness of breath. He first noticed it over the past week when doing routine chores such as cleaning and moving furniture.

"It didn't stop him, even though it was bothering him. He never had any serious health problems," she said.

Other than diabetes and sleep apnea, her 62-year-old husband was healthy. His primary doctor sent him to the ED for further evaluation after a concerning ECG was obtained in his office. He was tachycardic but seemed relatively stable. We proceeded with a chest pain and dyspnea work-up, which included cardiac enzymes, chest X-ray, and a d-dimer. He waited patiently, charming the staff with his small talk and affable personality.

Enzymes were negative, and d-dimer was positive. I took him for his CT angiogram. As soon as it was done, the tech and I immediately noticed the large bilateral pulmonary emboli on the screen in front of us (see Figure 1). I was preparing to take him back to the ED when he asked, "Is there a bathroom over here? I'd rather use it here before going back to the ED. It's pretty crowded over there."

He had a point. The ED could be a madhouse with just two bathrooms. His wife and I assisted him to the bathroom. It was only seconds before I heard her scream. I opened the door, and he was sitting on the toilet, a glazed look on his eyes.

"I think he just passed out," she exclaimed.

He was awake but seemed distant and tired. We helped him walk back to his stretcher. I rushed him back to the ED. IV, O₂, monitor—he was still tachycardic and hypertensive. He didn't meet criteria for lysis, so heparin was started.

"I told him he never should have started that medication," his wife said.

"What do you mean?" I asked. He hadn't told us about any medications.

"His doctor started him on something to improve his energy," she said, explaining that a month ago he had started taking testosterone as an energy and sexual supplement.

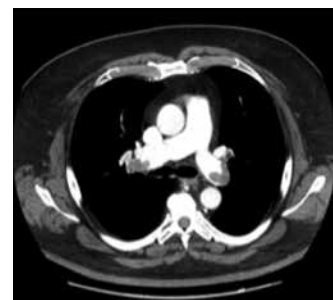


Figure 1. (Left): Bilateral submassive pulmonary emboli in our patient on exogenous testosterone.

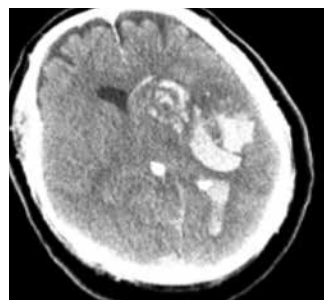


Figure 2. Repeat head CT five hours after tPA administration for treatment of pulmonary emboli and ischemic stroke.

But things turn on a dime. While the heparin drip was running, something happened. The talkative man from before was now on a stretcher and unable to speak or move his right side. First a pulmonary embolism, now a stroke? We stopped the heparin and rushed him to CT. He was negative for bleed. This was not particularly reassuring and didn't lessen our dilemma. It was clear he was having an

ischemic stroke. Neurology, the ED team, and his family had a long discussion about treatment options—tPA or not? Given his concurrent submassive bilateral pulmonary emboli and a presumed ischemic stroke with significant functional morbidity, his family consented to thrombolysis.

He remained awake but still unable to speak as the tPA was administered. He was able to follow commands with his unaffected side.

Five hours later, a repeat head CT confirmed our most-feared outcome: hemorrhagic conversion of his left middle cerebral artery infarct (see Figure 2). Efforts were made

to reverse the tPA without success. The damage was done. During his hospital stay, he was intubated for airway protection but never improved. He eventually died on day nine.

Discussion

The use of testosterone to slow the aging process in men has recently increased in popularity. US testosterone prescription sales totaled a whopping \$2.4 billion in 2013 alone. *Time* magazine's 2014 article "Manopause?! Aging, Insecurity and the \$2 Billion Testosterone Industry" brought national attention to the increasing off-label use of the drug and the birth of an industry for aging men.¹

Turn on the TV, and you will frequently see ads with fresh-faced older men running through meadows, enjoying a renewal of en-

ergy and youth. Testosterone is one of the drugs people associate with the Fountain of Youth. Now, the use of exogenous androgens for treating primary medical disease is all but a footnote in the practice of medicine.

Unfortunately, little research has been done to demonstrate the benefits of testosterone to reduce the symptoms of the natural aging process in men. Studies published recently have drawn scrutiny to this practice, hypothesizing the increased risk of cardiovascular events with the use of exogenous testosterone.^{2,3} The Food and Drug Administration has taken notice, calling for an investigation to determine the potential risks.

However, advocates of exogenous testosterone therapy have recently published data suggesting the opposite. They contend testosterone does not increase cardiovascular risk and may even protect against it.⁴

Needless to say, much has yet to be determined. Randomized clinical trials now must disregard precedent, where benefit has been presumed, and fully examine harm. An earlier trial was terminated early due to the harm seen in the group receiving testosterone.⁵

Should this influence our practice as emergency physicians given the low likelihood we will prescribe testosterone supplementation? It should give us pause when a patient comes through our doors with a history of testosterone supplementation. As of today, it is unclear if we should advocate for or against testosterone's use, but it puts even greater emphasis on the shared decision-making process between patient and doctor.

As one ages, is it worth increasing the already-looming risk of a vascular event in exchange for the Fountain of Youth? Drinking from the Fountain is sweet, indeed, but the Fountain runs dry all too soon. It remains unclear whether testosterone ultimately influenced the outcome of my patient. He was a father and husband looking to regain his youth. Would he have changed his mind about testosterone if he knew there might be a possibility, however small, that it would result in death? Or, even worse, result in a severe and incapacitating disability? Patients often have a difficult time making the best choice for themselves, even when possessing adequate knowledge of the risks. In the postpaternalistic age, we must sometimes, unfortunately, stand aside and let patients make their own choices once they have been presented with the risks and benefits as best we know them.

As a cirrhotic patient with a large hydrothorax and uncomfortable scrotal edema said to me so aptly, "Stop talking about my lung. The lung can wait. Take care of my stuff down there first." ☹

References

1. Drehle D. Manopause?! Aging, insecurity and the \$2 billion testosterone industry. *Time*. July 31, 2014.
2. Vigen R, O'Donnell CI, Baron AE, et al. Association of testosterone therapy with mortality, myocardial infarction, and stroke in men with low testosterone levels. *JAMA*. 2013;310:1829-1836.
3. Finkle WD, Greenland S, Ridgeway GK, et al. Increased risk of non-fatal myocardial infarction following testosterone therapy prescription in men. *PLoS ONE*. 2014;9:e85805.
4. Baillargeon J, Urban RJ, Kuo YF, et al. Risk of myocardial infarction in older men receiving testosterone therapy. *Ann Pharmacother*. 2014;48:1138-1144.
5. Basaria S, Coviello AD, Travison TG, et al. Adverse events associated with testosterone administration. *N Engl J Med*. 2010;363:109-122.

DR. LIM is a resident in the department of emergency medicine at The Brooklyn Hospital Center in New York. **DR. HULBANNI** and **DR. CHEW** are emergency physicians at The Brooklyn Hospital Center.

When to CALL THE CODE

Ethical issues in terminating ED resuscitations

BY ELIZABETH M. PHILLIPS, MD, MA, CATHERINE MARCO, MD, FACEP, JOHN JESUS, MD, DAVID H. WANG, MD, AND GREGORY LUKE LARKIN, MD, MS, MSPH, FACEP

The Case

A frantic call comes in on the box: “CPR in progress—three minutes out!” Emergency medical services (EMS) abruptly rolls in with a 41-year-old female schoolteacher who became unresponsive at work. The school personnel provided immediate bystander CPR, and EMS arrived on scene five minutes after the patient lost pulses. EMS continued CPR but had neither established IV access nor given any medications. You immediately dichotomize her prognostic profile. You note that she is young and had a witnessed arrest, immediate CPR, and a potentially reversible cause of cardiac arrest. In the back of your mind, however, you are also assessing the negative prognostic variables: resuscitative efforts have been under way for at least 15 minutes with no IV access, no code medications were given, and she was not intubated in the field.

In the emergency department, you establish access, intubate, and attempt defibrillation for what appears to be ventricular fibrillation. Attempted resuscitation continues with multiple rounds of advance cardiovascular life support (ACLS) medications. By the fourth shock, 30 minutes after the arrest, her pupils are fixed and dilated. The patient’s family arrives and is obviously distraught, urging you to save her life. The pressure of knowing her prognosis, the urgency of her family’s pleas to continue resuscitative efforts, and a sense of professional failure now weigh on your mind as you approach the decision to terminate resuscitation. Your team turns to you expectantly, waiting for direction.

Discussion

A particularly challenging situation occurs when the family of a patient in cardiac arrest desires protracted attempts to save a loved one. Although clinicians may be tempted to honor family member requests in order to avoid confrontation or save time, interventions should only be considered when there exists at least a possibility of medical benefit for the patient.¹ Respect for patient autonomy and family wishes is sometimes used to justify providing non-beneficial resuscitative treatment. Such action, however, ignores family member bias and the limitations of surrogate decision making, and it also violates clinicians’ dual professional responsibility to protect both patients’ health interests and scarce health care resources.^{2,3}



Despite the development of CPR more than half a century ago, the prognosis for patients with cardiopulmonary arrest (CPA) remains grim. The prehospital survival rate to neurologically intact hospital discharge for victims of out-of-hospital cardiac arrests is approximately 3 percent, and rates of survival in ED patients who arrest are in the range of 20 percent.⁴ For patients who arrest in the field, studies from prehospital systems in many countries have validated a basic life support (BLS) rule for termination. This rule highlights three criteria that characterize physiologic futility with a 99.8 percent predictive value: 1) EMS did not witness the arrest, 2) no shock was delivered prior to transport, and 3) there was a failure to obtain return of spontaneous circulation (ROSC) prior to transport. Similar studies evaluating ED arrest patients reveal that recurrent arrests are less likely to result in ROSC and, ultimately, survival to hospital discharge.⁵

Current evidence supports early termination of ED resuscitative efforts in CPA patients who meet established criteria for physiologic futility. These criteria include the prehospital BLS rule, cardiac standstill on bedside echo, and/or an end-tidal CO₂ <10–15 mm Hg after 20 minutes of standard ACLS. Several ED CPA studies have shown that cardiac standstill on ED echocardiography is 100 percent predictive of failure to leave the ED alive regardless of both downtime and initial presenting rhythm.⁶

End-of-life care is a complex task for emergency physicians and should include careful consideration of patients’ wishes,

family input, scientific evidence regarding prognosis, and physician judgment. Several organizations have provided guidance for such complex decisions. Current ACEP policy states that “physicians are under no ethical obligation to render treatments that they judge have no realistic likelihood of medical benefit to the patient.” This policy also states that emergency physicians’ judgments should be unbiased, based on available scientific evidence and societal and professional standards, and sensitive to differences of opinion regarding the value of medical intervention in various situations.⁷ The American Medical Association has also stated in policy that “physicians are not ethically obligated to deliver care that, in their best professional judgment, will not have a reasonable chance of benefiting their patients.”⁸

Equally important as *deciding* when to refuse a family member’s request for continued resuscitative efforts is how the family is *approached* about the decision. Shared decision making with clinicians, patients, and families can be a means of achieving consensus for the best approach to honor patients’ wishes. Clinicians should clearly explain their positions and invoke practice guidelines when appropriate. Furthermore, clinicians should identify and address why conflict exists when making these decisions in order to decrease possible feelings of abandonment and mistreatment.⁹

In the case presented, it would be ideal if the health care team and family understood and agreed with the decision to dis-

continue resuscitative efforts. However, it is ultimately up to the provider to make the best clinical decision with the information provided. In this case, it would be appropriate to cease further resuscitative efforts and to focus on family support, including communication and spiritual counseling if desired. The emergency physician should explain to the family that their loved one received the best and most appropriate care that modern medicine can provide. ☛

References

1. Brett AS, McCullough LB. When patients request specific interventions: defining the limits of the physician's obligation. *N Engl J Med*. 1986;315(21):1347-1351.
2. Shalowitz DI, Garrett-Mayer E, Wendler D. The accuracy of surrogate decision makers: a systematic review. *Arch Intern Med*. 2006;166(5):493-497.
3. Brett AS, McCullough LB. Addressing requests by patients for nonbeneficial interventions. *JAMA*. 2012;307(2):149-150.
4. Sasson C, Rogers MA, Dahl J, et al. Predictors of survival from out-of-hospital cardiac arrest: a systematic review and meta-analysis. *Circ Cardiovasc Qual Outcomes*. 2010;3(1):63-81.
5. Larkin GL, Carey SM, Allen E, et al. Recurrence risk for emergency department survivors of pulseless cardiac arrest: a report from the National Registry of Cardiopulmonary Resuscitation. *Ann Emerg Med*. 2005;46:S17-S18.
6. Blaivas M, Fox JC. Outcome in cardiac arrest patients found to have cardiac standstill on the bedside emergency department echocardiogram. *Acad Emerg Med*. 2001;8:616-21.
7. ACEP Policy Statement. Non-beneficial (“futile”) emergency medical interventions. American College of Emergency Physicians, Dallas, 1998, reaffirmed 2008. Available at: [http://www.acep.org/Clinical-Practice-Management/Non-Beneficial-\(Futile\)-Emergency-Medical-Interventions/](http://www.acep.org/Clinical-Practice-Management/Non-Beneficial-(Futile)-Emergency-Medical-Interventions/). Accessed Dec. 8, 2014.
8. AMA Policy on End-of-Life Care. Available at: <http://www.ama-assn.org/ama/pub/physician-resources/medical-ethics/about-ethics-group/ethics-resource-center/end-of-life-care/ama-policy-end-of-life-care.page>. Accessed Dec. 8, 2014.
9. Goold SD, Williams B, Arnold RM. Conflicts regarding decisions to limit treatment: a differential diagnosis. *JAMA*. 2000;283(7):909-914.

The authors are serving on the ACEP Ethics Committee. **DR. PHILLIPS** is chief resident in the department of emergency medicine at George Washington University Medical Center in Washington, D.C. **DR. MARCO** is professor of emergency medicine at Wright State University Boonshoft School of Medicine in Dayton, Ohio. **DR. JESUS** is assistant professor of emergency medicine at Christiana Care Health System in Newark, Delaware. **DR. WANG** is resident physician at the Stanford/Kaiser Emergency Medicine in Palo Alto, California. **DR. LARKIN** is Lion Foundation professor and chair of emergency medicine at the University of Auckland in New Zealand.

Feel Like a Criminal? Compact to the Rescue

Applying for a license in a new state can feel like punishment, but new FSMB compact may simplify the process

BY KELLY APRIL TYRRELL

Dean Wilkerson, JD, MBA, CAE, tells of a physician who recently moved from New York to Texas and sought a medical license in her new home state.

The physician, also licensed in Pennsylvania, had been sued twice, but the suits were dropped each time, said Wilkerson, Executive Director of ACEP and a former corporate attorney in Texas. Yet in the process of applying for her third medical license, she was required to track down original documentation to prove she was fit to practice and dredge up her medical education records from the 1970s. For now, she is on a six-month waiting period.

"They're putting her through hell," said Wilkerson. "She has a license in New York and Pennsylvania, and Texas is acting like she just got out of prison."

Practical Solution to a Multifaceted Problem

The anecdote highlights one of the numerous barriers physicians may face when seeking medical licensure in a new state. A new interstate licensure compact created by the Federation of State Medical Boards (FSMB) aims to simplify the process, reducing the hurdles physicians must surmount while improving access to care for patients and maintaining their safety. Several states are now considering draft legislation to adopt it, while others remain wary.

"Medical boards want to protect the public from unethical practitioners, but it seems very burdensome, time-consuming, and expensive to get a license in a new state," Wilkerson said. "It creates barriers to expanding physicians' service and access to care for patients."

If adopted, the compact would allow states to access background and credential checks, disciplinary histories, investigative actions, and more from the state in which a physician holds a principal license rather than putting the onus of primary documentation on the individual physician. All compact states in which a physician seeks licensure could then share that information, reducing inefficiencies, expediting the approval process, and enabling innovations like more widespread adoption of telemedicine.

"Iowa's doing all this work to make sure I'm a good physician," said Hans House, MD, FACEP, ACEP liaison to FSMB, professor of emergency medicine at the University of Iowa, and ACEP Board member. "Illinois shouldn't have to reinvent the wheel."

"Emergency physicians can and do move from state to state, unlike a family medicine doctor who develops a bunch of patients, and it may not be as easy to pick up and move to California," said Wilkerson. "We would really



ILLUSTRATION: PAUL JUESTRICH; PHOTOS: SHUTTERSTOCK.COM

could be physicians, members of the public, or state board executive directors.

A physician's state of principal license would perform all of its traditional licensure duties, including verifying medical education, issuing licensing examinations, and conducting criminal background checks. States that join the compact would have access to that data, expediting the licensure process when qualifying physicians apply. The compact sets high standards for physicians wishing to participate in expedited interstate licensure. For instance, they cannot have been convicted of an offense or disciplined by a licensing agent.

Each state would, as in the traditional licensure mechanism, maintain jurisdiction over that license, and physicians would be held accountable to the states in which their patients live; however, a violation in one state would become the purview of all licensing states, and action against a physician could be taken in each.

This is one of the reasons the

like to see a more streamlined interstate licensing system to account for the movement of our members over time."

Telemedicine is also a driving force behind a push to make medical licensure across state lines easier, particularly in rural and underserved areas.

"Telemedicine is growing as a solution for our Midwest states, where there are shortag-

seven states, said Donald H. Polk, DO, chair of the FSMB, a family medicine physician, and chair of Tennessee's osteopathic board.

Of the 70 FSMB member state medical and osteopathic boards, 27 have endorsed the compact, Dr. Polk said. Some are enthusiastic supporters, while others are waiting for more information or to see if it works in other states.

Minnesota Board of Medical Practice (MBMP) supports the compact and is eager to see the bill currently in its state legislature, which it did not introduce, signed into law.

"It's a good solution to finding ways to enhance portability without jeopardizing state sovereignty, which is very important to Minnesota," said MBMP Executive Director Ruth Martinez. "It's a constructive, thought-



"Emergency physicians can and do move from state to state...We would really like to see a more streamlined interstate licensing system to account for the movement of our members over time."

—Dean Wilkerson, JD, MBA, CAE

es of emergency physicians," said Dr. House. "It's attractive for those who practice telemedicine and need licenses in every state where patients are being seen."

Last year, the FSMB developed model interstate compact legislation, and to date, 13 states have drafted bills to adopt it. In order to work, the compact must be implemented in

"Some don't want to be first," said Dr. Polk. "Others want to be in on it from the beginning."

How It Would Work

The compact would involve the formation of an interstate commission composed of two representatives from each participating state to oversee compact activities. These

ful solution to a problem a lot of states are experiencing."

Like the compact between states that issue driver's licenses and allow motorists from other states to travel through their borders, the FSMB recognized it was important for states to maintain control rather than attempt to move to a national process.

Some Reservations Remain

Some states remain concerned the compact will supersede their licensure requirements or worry about the costs of funding the interstate commission and the authority of the FSMB to set some rules, such as fees for licensure. The compact also does not address state-specific continuing medical education requirements, which can add up to hundreds of hours each year for physicians licensed in multiple states.

"Doing this requires a certain amount of trust in the system and in other states," said Dr. House. "Some states may be less willing to go along with the compact."

The Medical Board of California (MBC) Executive Director Kimberly Kirchmeyer said it is currently weighing its options. The compact was an agenda item at its January 2015 meeting, where members were invited to voice questions and concerns. The board also invited the FSMB to attend a future meeting.

While the overall impression has been positive, the MBC seeks additional clarity and assurance. For example, "there is no requirement for the commission to include a public member," Kirchmeyer said. "If every state put a physician on the [interstate] commission, it would be physician-led."

In Maryland, Devinder Singh, MD, chief of plastic surgery at the University of Maryland School of Medicine and chair of the Maryland Board of Physicians (MBP), said that while a compact bill is in play in his state's legislature, the MBP did not introduce it, and MBP

would prefer to see how compact legislation plays out in other states. It invited the FSMB to its April board meeting, though Dr. Singh notes that the compact simply is not a board priority this year. Instead, the MBP aims to close a criminal background check loophole in its current licensing regulations.

In Minnesota, Martinez said the board views the compact as an opportunity to better meet the needs of patients. "I think the advantage to patients is enormous and one of the best things about this compact," she said.

The MBMP also sees virtue in the high standards that the FSMB would require of physicians seeking licensure in compact states, the opportunity to expedite discipline across state lines, and, in a lesser-discussed benefit, the ability of states to share their physician data.

Martinez is optimistic the bill will be passed in Minnesota this year, and Dr. House believes several states could approve their draft legislation by year's end.

"The Maryland Board of Physicians supports the idea of portability of licensure, and we definitely see the benefits of telemedicine or teleconsultation," said Dr. Singh. "As innovation and technology grow by leaps and bounds, it makes sense for boards to be open to innovation and innovate themselves in parallel. The compact may be a way forward." ☺

MS. TYRRELL is a freelance journalist based in Wilmington, Delaware.



Legislative Advocacy Conference and Leadership Summit

Grand Hyatt | Washington, DC | May 3-6, 2015

REVAMPED FOR 2015

ADVOCATE FOR YOUR SPECIALTY

- Get up to speed on the issues and hone your media skills on Monday, followed by an entire day on Capitol Hill visiting with Members of Congress and key staff on Tuesday.

NEW FOR 2015 – DON'T BOOK AN EARLY FLIGHT HOME!

- Stay for the Leadership Summit on Wednesday for CME and the leadership training you need.

CONNECT WITH EM LEADERS

- Sign-up for small-group networking at Dine Arounds with EM leaders and Members of Congress.

REGISTER TODAY!
WWW.ACEP.ORG/LAC

150301

Ocular Irrigation: As easy as 1-2-3.

For the many steps you take in the ED, we like making this one of your easiest:

STEP 1

Attach Morgan Lens Delivery Set to the Morgan Lens, start minimal flow using solution of choice (MorTan recommends Lactated Ringer's).

STEP 2

Insert the Morgan Lens.

STEP 3

Secure fluid collection with the Medi-Duct. Continue flow.



And of course, your hands are now free to do other things, as you've come to expect when using the Morgan Lens system from MorTan.

The Morgan Lens
MorTan Inc.
An ISO Registered Company

www.morganlens.com | 800.423.8659
©2015 MorTan, Inc., PO Box 8719, Missoula, MT 59807 USA



DR. LEVITAN is an adjunct professor of emergency medicine at Dartmouth College's Geisel School of Medicine in Hanover, N.H., and a visiting professor of emergency medicine at the University of Maryland in Baltimore. He works clinically at critical care access hospitals in rural New Hampshire and teaches cadaveric and fiber-optic airway courses.

The Nose Knows

The art of nasoendoscopy

by RICHARD M. LEVITAN, MD, FACEP



In my airway education travels, I meet folks who claim no need for endoscopy skills. While it's true you can be an emergency physician and not know how to do nasoendoscopy or long-scope intubation, the real question is, why would you? You can live without a dog, but why would you? You can be an emergency physician and not know ultrasound (coming up with ways to punt, work around, or make excuses), but let's face it—the more you put in the “I don't do that” column, the more uncomfortable you will be with the great challenge of being an emergency physician. Conversely, the less you fear, the easier it is to stand at the front door of your hospital, ready for anything, which is no easy task. It's about making peace with the challenge you've accepted.

Until I felt really confident with an endoscope, I was particularly scared about trach changes, dislodged trachs, angioedema, Ludwig's angina, and other airway challenges that I felt I needed otolaryngology/anesthesia to address. I still respect all of these things and appreciate the expertise our consultants can provide, if they're available. Let's not fool ourselves; patients are ours, and we are responsible for them. In some venues, like where I now work in rural New England, we are all they have.

I learned endoscopic skills through nasoendoscopy. Compared to a long scope (60 cm), nasoendoscopy (30 cm length) is far simpler. It can also be done frequently in the course of caring for ED patients. Long-scope intubation, especially now with the widespread use of video laryngoscopy, is usually done only when the mouth is the problem (angioedema/Ludwig's).

Nasoendoscopy is great for those severe sore throats. It is far faster and better than plain films or CT to assess for epiglottitis. I like looking for foreign bodies, fish bones, etc., but I appreciate that objects can be embedded beneath the mucosa and not be visible by endoscopy. I had a patient who unknowingly ingested a folded small staple in her Chinese food a few days earlier and presented with sore throat. Her mucosal appear-

ance was normal but tender, and she had a low-grade fever. CT identified the foreign body and abscess.

Another great use of nasoendoscopy is for diagnosing laryngeal asthma or spasmodic vocal cord dysfunction (ie, paroxysmal vocal cord motion). I, and most experienced emergency physicians, have mistakenly intubated patients who present with severe wheezing only to discover on induction that their airway abnormality corrects entirely when unconscious. If you make this diagnosis, you can prevent cycles of unnecessary intubation, steroids, etc. It requires observing vocal cord adduction during inspiration, which is opposite of what the larynx does normally. Treatment can be as simple as slow nasal inspiration and exhalation through the mouth via pursed lips. If the diagnosis is certain, benzodiazepines help tremendously. To nail the diagnosis, cord adduction with inspiration must be observed. Diagnostic clues include severe distress (requesting intubation) but normal pulse oximetry and loud stridor audible over the neck. Of course, this requires excluding other causes, like foreign body (above, at, or below the cords), severe allergy (causing edema), asthma, gastroesophageal reflux disease, cold exposure, etc.

I think the most compelling reason emergency physicians should pick up nasoendoscopes is to do tracheoscopy. Gazing at the trachea is awesome for understanding airway anatomy. This is where our tracheal tubes interact with the rings. It is also so easy and so mission critical in trach patients with breathing problems. If a trach gets replaced, it should be verified by direct observation of tracheal rings, a chest X-ray, and documentation of exhaled CO₂ and good pulse oximetry. It is not uncommon that a trach is placed subcutaneously in a patient who, while awake, can breathe around it but then is brought back dead to the ED with the trach in a subcutaneous location. Inspecting the trachea, you can exclude bleeding and mucous plugging. It's only 11 centimeters from the cords to the carina. Inserting a short scope into the tracheostomy tube (cannula removed) gives you an easy and direct

I recently showed a patient his trachea through his trach tube. ...He he greatly appreciated viewing his own trachea for the first time in his life! It convinced him the trach was in position.

view. No drugs are required, and if you don't exit the Shiley or other tube, you will not trigger coughing or gagging.

I recently showed a patient his trachea through his trach tube. He flipped the scope over and looked in the eyepiece; he greatly appreciated viewing his own trachea for the first time in his life! It convinced him the trach was in position, the reason he came to the ED in the first place. He followed up as an outpatient with his otolaryngologist.

Finally, there are the cases where a tube cannot be inserted through the mouth, and it must go through either the nose or the neck. In the “surgically inevitable airway,” for those patients who will get a surgical airway because of significant pathology (not quickly reversible) of the oropharynx, it makes sense to go through the neck first if you're forced to intervene. However, in patients with angioedema or Ludwig's who may be much improved within a day or two, the nasal route with

endoscopic guidance is worth trying. Understand, however, when attempting to intubate these patients, the backup, immediate default plan is to cut the neck. Have them marked, have a tray open and ready, and discuss the possibility with patients and staff so if cutting is required, it's no surprise, and you are cognitively and physically ready. These types of patients will likely be impossible to rescue by passive oxygenation, mask, or supraglottic ventilation.

There are two other factors changing the rules and enabling, or requiring, emergency physicians to pick up endoscopes. First, there's no logistical or financial excuse not to have scopes in the ED. There are now single-use disposable endoscopes (AMBU aScope) and sterile endoscopic sheaths (Medtronic EndoSheath) to put over short and long scopes. These eliminate the need to have scopes sent out of the department for cleaning or repair. Some endoscopes also attach directly to our video laryngoscope monitors (Storz).

The second new reason to embrace endoscopy of the airway is that otolaryngology coverage is declining. More and more, we are at risk of having to manage these cases ourselves. We are becoming one of only a few specialties remaining that is made of “proceduralists,” like acute care surgeons in trauma or critical care physicians in some venues.

We cannot run from our fears in this job. It is better to run at them, expanding our skills set, to the do the best for our patients and make better decisions. In the long run, as you gain confidence and eliminate fear, you will last longer in the challenging environment of emergency medicine. The need for endoscopic skills may be infrequent; the benefit of knowing how to do it, priceless.

Editor's note: Dr. Levitan actually learned nasoendoscopy on himself to better teach airway anatomy—it's a party trick he has done on stage in numerous conference venues. He now shares this learning experience in some of his airway courses, where operators practice on one another and themselves using sterile sheaths. ☛

DOGMA FEELS
RIGHT
UNTIL YOU STEP
IN IT

SKEPTICS' GUIDE TO EMERGENCY MEDICINE



DR. MILNE is chief of emergency medicine and chief of staff at South Huron Hospital, Ontario, Canada. He is on the Best Evidence in Emergency Medicine faculty and is creator of the knowledge translation project the Skeptics' Guide to Emergency Medicine (www.TheSGEM.com).

PROPPR Ratio for Massive Transfusions

Pragmatic, Randomized Optimal Platelet and Plasma Ratios trial investigates transfusion mix for patients with major bleeding

by KEN MILNE, MD

Case

A 23-year-old male presents to the ED with multiple gunshot wounds to the chest and is hemodynamically unstable. Your clinical gestalt tells you he is going to need a massive transfusion.

Question

What is the effectiveness and safety of transfusing adult patients with severe trauma and major bleeding using plasma, platelets, and red blood cells (RBCs) in a 1:1:1 ratio versus a 1:1:2 ratio?

Background

Trauma is the leading cause of death in the United States among patients between the ages of 1 and 44. The U.S. Department of Defense developed damage-control resuscitation to try to prevent some of these deaths. It involves taking a balanced approach of providing blood products in a 1:1:1 ratio of plasma, platelets, and RBCs.

There have been no large, multicenter, randomized clinical trials with survival as a primary end point. The Prospective, Observational, Multicenter, Major Trauma Transfusion (PROMMTT) was a large observational trial that demonstrated that many clinicians were transfusing patients with a ratio of 1:1:1 or 1:1:2 and that early transfusion of plasma and platelets was associated with improved six-hour survival after admission.

Relevant Article

Holcomb JB, Tilley BC, Baraniuk S, et al. Transfusion of plasma, platelets, and red blood cells in a 1:1:1 vs a 1:1:2 ratio and mortality in patients with severe trauma: the PROPPR randomized clinical trial. *JAMA*. 2015;313(5):471-482.

- **Population:** Patients ≥ 15 years of age requiring at least 1 U of any blood component within the first hour of arrival or during prehospital transport and/or predicted by the Assessment of Blood Consumption (ABC) Score ≥ 2 or clinical gestalt to need massive transfusion.
- **Intervention:** 1:1:1 ratio
- **Comparison:** 1:1:2 ratio
- **Outcome:** All cause mortality at 24 hours and 30 days. Secondary outcomes: time to hemostasis, blood product volumes transfused, and complications.

Authors' Conclusions

"Among patients with severe trauma and major bleeding, early administration of plasma, platelets, and red blood cells in a 1:1:1 ratio

compared with a 1:1:2 ratio did not result in significant differences in mortality at 24 hours or at 30 days. However, more patients in the 1:1:1 group achieved hemostasis, and fewer experienced death due to exsanguination by 24 hours. Even though there was an increased use of plasma and platelets transfused in the 1:1:1 group, no other safety differences were identified between the two groups."

Key Results

No statistically significant difference in mortality at 24 hours (12.7 percent versus 17.0 percent) or at 30 days (22.4 percent versus 26.1 percent) for 1:1:1 compared to 1:1:2 ratio.

Exsanguination in first 24 hours significantly decreased (9.2 percent versus 14.6 percent), and more patients achieved hemostasis (86 percent versus 78 percent). More plasma (median 7 U versus 5 U) and platelets (median 12 U versus 6 U) were used in the 1:1:1 ratio versus 1:1:2 ratio, respectively.

There was no difference in complications between the two transfusion strategies.

EBM Commentary

The primary outcome of all-cause mortality was not statistically significant. This does not mean there is no difference between the two protocols, just that there was not a difference greater than 10 percent.

The study was unblinded once the transfusion protocol was started. This could have interfered with the treatment of the patients once they were assigned to one of the two protocols.

The hypothesis to compare 1:1:1 ratio to a 1:1:2 ratio was generated from the PROMMTT study. This was a prospective observational trial, and there could have been confounding factors responsible for the observed mortality benefit.

Another issue is the 1:1:1 group received platelets first (six units) followed by alternating RBCs and plasma. In contrast, the 1:1:2 group received two units of RBCs first followed by one unit of plasma. Platelets were not provided until after receiving nine units of other blood products. It is possible the platelets given first in the 1:1:1 group were responsible for the earlier hemostasis and fewer deaths due to exsanguination by 24 hours.

Bottom Line

A 1:1:1 ratio is a reasonable approach to adult patients who require a massive transfusion and seems to achieve more hemostasis and less death from exsanguination at 24 hours without increased complications.

Case Resolution

The patient was started on a 1:1:1 massive transfusion protocol and had a thoracotomy performed but ultimately did not survive.

Thank you to Salim Rezaie, MD, FACEP, who is a faculty member at the University of Texas, for his help with this review.

Remember to be skeptical of anything you learn, even if you learned it on *The Skeptics' Guide to Emergency Medicine*. ☺

Additional Resources

1. REBEL EM. The PROPPR randomized clinical trial. Available at: <http://rebelem.com/proppr-randomized-clinical-trial/>. Accessed March 13, 2015.

2. Holcomb JB, del Junco DJ, Fox EE, et al. The prospective, observational, multicenter, major trauma transfusion (PROMMTT) study: comparative effectiveness of a time-varying treatment with competing risks. *JAMA Surg*. 2013;148(2):127-136.
3. Tisherman SA, Schmicker RH, Brasel KJ, et al. Detailed description of all deaths in both the shock and traumatic brain injury hypertonic saline trials of the resuscitation outcomes consortium. *Ann Surg*. 2015;261(3):586-590.
4. Holcomb JB, Jenkins D, Rhee P, et al. Damage control resuscitation: directly addressing the early coagulopathy of trauma. *J Trauma*. 2007;62(2):307-310.
5. US Army Institute of Surgical Research. Joint theater trauma system clinical practice guideline: damage control resuscitation at level IIb and III treatment facilities. Available at: <http://usaisramed.army.mil/cpgs/Damage%20Control%20Resuscitation%20-%202011%20Feb%202013.pdf>. Accessed March 13, 2015.



**EMERGENCY
MEDICINE
ACADEMY**

**3-PHASE
CRASH COURSE
IN EM ESSENTIALS**

**PHASE 2 & 3
JUNE 3-7 | DENVER, CO**

Phase 2 – Procedures and Skills is a hands-on skill-based experimental training – don't just observe the procedures, actually perform them.

Phase 3 – Critical Decisions with Master Clinicians – learn the pearls and pitfalls of important diagnostic and treatment challenges through a series of cases.

Not looking for a refresher?
Prepare your PAs and NPs who are new to EM. Send them to EM Academy.

REGISTER TODAY! WWW.ACEP.ORG/EMACADEMY

Tame Cantankerous Consults

Five tips for forging positive relationships with consultants

by WOLFRAM SCHYNOLL, MD FACEP



In the course of every provider's medical career, there is a certainty that we all have to face: the challenge of managing a relationship with a difficult consultant. This also begs a broader question: how do you forge a good working relationship with consultants in general? There are several proven methods to successfully accomplish this.

First, you need to better understand *their* world. Take every opportunity to learn and appreciate their workload, schedule, and career demands. The easiest way to do that is to simply round on them from time to time. Spending a few informal minutes "off the clock" talking with consultants about their lives, careers, or interests can facilitate the start of great professional relationships. Ask them how their day or week is going. Ask them what makes their work challenging or difficult, and apply their answers to internally asking yourself what you can do

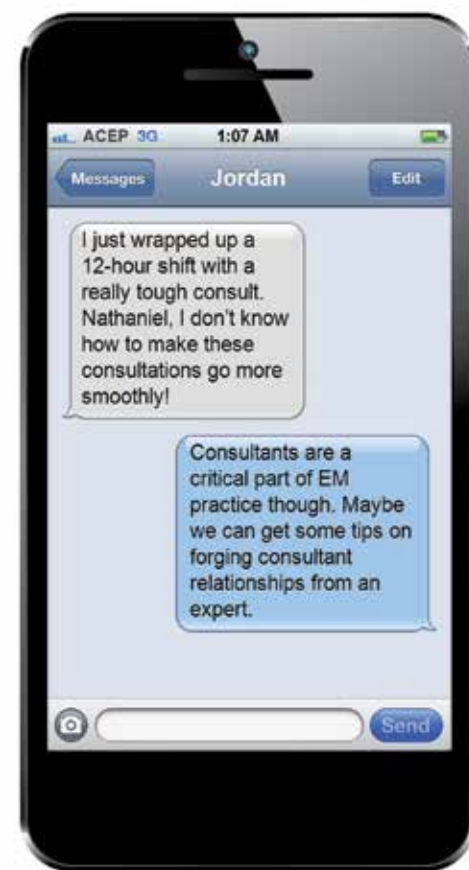
to minimize these stated challenges. Ideally, do this when you aren't asking anything from them.

Second, once you have a better understanding of them, use this knowledge to ask what mutual expectations both of you may have that will result in a good working relationship. Inquire what you can do to optimize the collaboration, efficiency, and transfer of care to them. It is as simple as inquiring, "As I consult you from time to time, what can I do optimize our working relationship and to make it easier and more efficient for you to complete your consult? My goal is to always provide you with a high-quality handoff, and I would like to know, from your perspective, how I can consistently achieve that." This type of conversation inevitably promotes great mutual respect.

Third, take the time to thank consultants on a regular basis. By making them feel appreciated for their time, efforts, and contributions, you openly acknowledge their value and expertise. An example might be, "I want to take a moment to thank you for being a valued resource and colleague to me. I appreciate your expertise, passion for great patient care, and commitment to quality. I acknowledge how stressful and difficult your day can be, and I want to express my appreciation for the support and expertise that you provide to me." Even the most cantankerous consultants will warm their demeanor when faced with persistent praise and appreciation.

Fourth, the medical environment can be demanding and stressful, which makes it all the harder to engage consultants in occasional casual and relaxed conversations in an attempt to earn their respect, trust, and even friendship. The best way to optimize relationships with consultants is to occasionally spend time with them at social functions or gatherings. There are usually plenty of opportunities throughout the year to attend a professional social function where you can engage your consultants in more casual and relaxed conversation. There is no better way to forge amicable relationships than sharing an occasional appetizer or glass of wine (perhaps two for the grumpier ones) with colleagues.


Finally, despite your best efforts to accomplish the above, there are times when consultants' behavior, demeanor, and actions cross the line of professionalism and common courtesy. Rather than endure this type of abuse, it is necessary to appropriately confront it. This is a crucial conversation that requires good



Nathaniel Mann, MD, is a resident in the department of emergency medicine at the University of Cincinnati in Ohio. Jordan Celeste, MD, is president of the Emergency Medicine Residents' Association and an emergency physician in Florida.

preparation, timely execution, and, above all, tactful discipline. These types of conversations are most successful if you avoid accusatory statements and rather construct the conversation around how you can work better together. The key to these conversations is to ensure that you have developed and exercise good emotional intelligence. This involves being self-aware and accurately perceiving your emotions in the moment and predictable tendencies, managing those emotions and impulses using self-control to be flexible and stay positive, being socially aware by accurately reading the other person's emotions, and combining all to effectively influence, manage conflict, collaborate, and lead change. Of all the skills needed to forge good working relationships with consultants and staff, having and exercising good emotional intelligence is the most important to your success. There are many excellent references on emotional intelligence. One easy and informational read is *Emotional Intelligence 2.0* by Travis Bradberry and Jean Greaves.

If you follow all of the above suggestions, there is a high probability that your medical career will be blessed with many solid and rewarding consultant relationships. We all know how satisfying that can be! ☺



ONLINE REGISTRATION NOW OPEN

Reimbursement: Trends and Strategies in Emergency Medicine
— May 18-20, 2015

Advanced Procedure Coding for Emergency Medicine
— May 21-22, 2015

Introduction to Emergency Department Coding
— May 20, 2015


Ft. Lauderdale, FL

Hear the most knowledgeable and engaging faculty in the field cover the latest news and essential topics you need to know:

- 2015 ACA Realities: Strategies You Need to Know Now
- 2015 CPT, PQRS, and the Audit Environment
- Payer Negotiations: Exchanges, Narrow Networks, and Strategies for Success... and much more

Tell your coders all about it — don't take chances with your group's income!

More information at www.acep.org/rc
800-798-1822 (Ext 5)



American College of
Emergency Physicians®

ADVANCING EMERGENCY CARE

Ft. Lauderdale, FL

150301

BRINGING DATA
TO THE
BEDSIDE

BENCHMARKING
ALLIANCE



JAMES J. AUGUSTINE, MD, FACEP, is director of clinical operations at EMP in Canton, Ohio; clinical associate professor of Emergency Medicine at Wright State University in Dayton, Ohio; vice president of the Emergency Department Benchmarking Alliance; and on the ACEP Board of Directors.



DR. BROIDA, is director of risk management for Emergency Medicine Physicians (EMP) in Canton, Ohio; is COO of EMP's medical malpractice insurance company; and serves on the ACEP Medical Legal and EM Practice committees.

The ED Diagnostic Center

Know the usage data on diagnostic tests to manage utilization in your department

by JAMES J. AUGUSTINE, MD, FACEP, AND ROBERT BROIDA, MD, FACEP

Diagnostic testing options available to emergency physicians continue to expand. The conflicts over the use and cost of testing have spilled over into the popular press and have generated questions from the radiologists who provide many of the interpretations of the images ordered in the emergency department.¹ Managing expensive diagnostic testing in the ED is one element of the value that emergency physicians bring to the American health system. It is important that all ED physician leaders understand the data on imaging rates to adequately address resource utilization queries and better manage their departments.

The ED has a critical and growing role as the diagnostic center for the medical community. This role is particularly important for patients who are being evaluated for potential admission to the hospital due to an acute-onset injury or illness. Because 68 percent of inpatients are processed through the ED, emergency physicians are responsible for a disproportionate share of diagnostic testing and the patient-flow issues related to it.

Diagnostic testing has changed markedly over the last 20 years, with the advent of imaging technology using a broad range of modalities (ultrasound, ionizing radiation, magnetic resonance, positron emissions, etc.). These remarkable tools provide unprecedented ability to evaluate patients as they present with a wide range of clinical problems.

There are two sources of data related to the utilization of diagnostic imaging in the ED over the last decades. The Centers for Disease Control and Prevention (CDC) gathers and reports data through the National Hospital Ambulatory Medical Care Survey (NHAMCS). NHAMCS data from the CDC are available from 1992 through 2011, the last available year. The Emergency Department Benchmarking Alliance (EDBA) uses a voluntary data submission process from a large number of EDs and has collected and reported on data through 2013.

The NHAMCS data survey measures the **percent of patients who receive an imaging study**, not taking into account how many imaging procedures are done on any single patient. The NHAMCS report found that 44 percent of patients received a simple X-ray in 1992. In 2011, that number was only 34 percent. The NHAMCS report indicates that 2 percent of patients had CT scanning performed in 1992. This increased to 14 percent in 2007 and peaked at 16 percent for 2010 and 2011.

The EDBA reports on ED utilization of diagnostic imaging as measured in the **number of procedures performed** per 100 patients seen. A patient having multiple imaging procedures performed (eg, a hip X-ray and a

chest X-ray) would have two procedures in the EDBA reporting system but only be credited as one imaging patient in the NHAMCS data. The EDBA data survey for 2013 was developed from the performance measures reported by 1,151 EDs that saw 45 million patients in that calendar year.² The data are reported in cohorts based on type and volume of patients seen in the ED (see Table 1).

Utilization of CT scans appears to have peaked and has decreased during the last two years, based on the EDBA data surveys over the last 10 years (see Table 2). CT utilization peaked at 22 CT scans per 100 patients seen

between 2006 and 2011. There was a 10 percent drop in utilization to 20 CT procedures per 100 patients seen in 2012 and 2013. This is consistent with a recent report that showed decreased growth in CT and MRI imaging rates over the last nine years.¹

There is about a 50 percent difference in CT utilization based on ED volume, with the range between 16 and 24 procedures per 100 patients seen. Pediatric EDs only use CT imaging about four times per 100 patients seen. Plain diagnostic X-rays show little difference in utilization based on volume.

According to the EDBA report, MRI utiliza-

tion across all EDs has now reached about 1.3 procedures per 100 patients seen, but this increases to 1.9 in the high-level trauma centers.

Trauma centers utilize diagnostic imaging to evaluate patients with critical injuries. Within the EDBA data set, the data have been sorted into separate cohorts of trauma centers (see Table 3). Pediatric trauma centers have very different profiles than general EDs, so they are excluded. The three cohorts are Level I and II trauma centers, Level III and IV trauma centers, and all other EDs.

Table 3 shows that the higher-level centers
CONTINUED on page 22

Table 1. EDBA Data Survey 2013, Single-Year Cohort

ED TYPE	ECGs DONE PER 100 PATIENTS	SIMPLE X-RAY PROCEDURES PER 100 PATIENTS	CT PROCEDURES PER 100 PATIENTS	MRI PROCEDURES PER 100 PATIENTS
Adult	34	49	20	1.3
Pediatric	2	31	4	0.3
Over 100K volume	31	44	20	1.3
80–100K	27	49	22	1.4
60–80K	31	50	23	1.9
40–60K	30	49	24	1.7
20–40K	24	46	19	1.2
Under 20K volume	20	41	16	0.5
Freestanding EDs, urgent care centers	19	18	12	0.3
ALL EDs COMBINED	26	46	20	1.3

Table 2: EDBA Data Survey 2013, Trend Data

YEAR	ECGs DONE PER 100 PATIENTS	SIMPLE X-RAY PROCEDURES PER 100 PATIENTS	CT PROCEDURES PER 100 PATIENTS	CT UTILIZATION BY CDC NHAMCS DATA, % OF ED VISITS WITH CT PERFORMED
2013	26	46	20	Not available
2012	26	48	20	Not available
2011	26	48	22	15.8%
2010	23	44	22	16.4%
2009	23	43	21	14.3%
2008	22	44	22	14.6%
2007	20	48	22	13.9%
2006	19	48	22	11.6%
2005	18	48	18	10.7%
2004	17	49	NA	9.3%
1992 NHAMCS	13	42	2.4%	2.4%
2011 NHAMCS	19	34	15.8%	

Table 3: EDBA Data Survey 2013, Comparison of Trauma and Nontrauma Centers

	LEVEL I AND II TRAUMA CENTERS, NOT PEDIATRIC	LEVEL III AND IV TRAUMA CENTERS	NO TRAUMA CENTER DESIGNATION
Number of hospitals	182	241	695
High acuity %	68%	65	64
Admit %	23%	14.7%	15.7
Transfers out %	1.0%	3.0%	2.2%
EMS arrival %	22%	15%	15%
Median length of stay (minutes)	223	156	163
Left before treatment complete %	3.1%	2.2%	2.1%
ECGs per 100	31	23	26
X-rays per 100	49	43	48
CT per 100	26	18	20
MRI per 100	1.9	0.8	1.4

FORENSICS FACTS



DR. RIVIELLO is professor of emergency medicine at Drexel Emergency Medicine in Philadelphia. He is board certified in emergency medicine and has a master of science in forensic medicine from Philadelphia College of Osteopathic Medicine.

Can You Size a Bullet Based on the Entry Wound?

by RALPH J. RIVIELLO, MD, MS, FACEP

You have just finished resuscitating a gunshot victim who has a wound to his chest. The bullet remains in the patient. The detective comes and asks, "Doc, what caliber is the bullet? We have a suspect and need to match his weapon to the bullet."

Can you tell the caliber of the bullet based on wound size or radiographs?

The simple answer is no. The size of any gunshot wound, entrance or exit, is primarily determined by five variables: the size, shape, configuration, and velocity of the bullet at the instant of its impact with the tissue, plus the physical characteristics of the impacted tissue itself. Importantly, because of the elasticity of skin, the size of the entrance wound will not coincide with the caliber of the bullet. The wound may be smaller, larger, or the same size as the bullet. When a bullet hits the skin surface, it causes indentation before perforation. Following perforation, elasticity causes the skin to recoil, and the resulting round, circular defect is not the same size as the diameter of the bullet.

With regard to radiographs, several factors affect the estimation of bullet caliber. Magnification while taking the radiographs can distort the size of the bullet on the radiograph. The bullet size on a radiograph will

KEY POINTS

1. Forensic accuracy is essential when taking care of gunshot victims.
2. Never estimate the size of a bullet based upon the wound size.
3. Radiographs should not be used to accurately determine the caliber of a bullet retained in the body.

increase as the distance from the film to the X-ray source decreases. To be accurate, the radiograph must be taken exactly 73 inches from the bullet. As the distance from the X-ray plate to the bullet increases, so does this magnification effect. There are two ways an

X-ray can be used to directly estimate bullet caliber. One is to take two radiographs at 90 degrees to each other to estimate the depth of the bullet in the body. A number of bullets of different caliber are then placed alongside the body and at a suitable position and then imaged to compare the bullet caliber. This

is rarely done in clinical practice. The other method is to use a micrometer to compare the size of the bullet's shadow on the X-ray to several bullets of known caliber. Whatever bullet is closest in size to the radiographic image must be the largest caliber that the bullet in the body can be. Once again, this is only an estimate and can only exclude other bullets and not precisely determine caliber. There are other complex radiographic protocols and formulas that have been used, but none have been admitted into court. ☺

Resources

1. Messmer JM, Brogdan BG. Pitfalls in the radiology of gunshot wounds. In: Brogdan BG, ed. *Forensic radiology*. Boca Raton, Fla: CRC Press; 1998:225-250.
2. Heard BJ. *Handbook of firearms and ballistics: examining and interpreting forensic evidence*. 2nd ed. West Sussex, UK: Wiley; 2008.
3. Prahlow JA. Gunshot wound deaths. In: *Forensic pathology for police, death investigators, attorneys, and forensic scientists*. New York: Springer Science+Business Media; 2010:337-369.

Figure 1. Radiograph of retained projectile.



WILLIAM SMOCK, MD, FACEP

BENCHMARKING ALLIANCE | CONTINUED FROM PAGE 21

ers see patient populations with higher acuity, admission rates, emergency medical services (EMS) arrival, and longer time for processing. There are also differences in the use of diagnostics commensurate with the trauma level.

CT scans are used more frequently in Level I and II trauma centers than in lower-level centers. There are 26 CT procedures per 100 patients seen in Level I and II trauma centers and 18 to 20 procedures in lower-level and nontrauma centers. Emergency physicians in these EDs should be aware of the differences, and when called upon to study their utilization, they should compare their experience to

cohorts at a similar level of trauma designation and pediatric mix.

It is critical that emergency physicians are able to use and understand the data on diagnostic testing in their department and have comparison data available for their peers. This will allow better decision making by all parties involved in utilization management. ☺

References

1. Arasu VH. Diagnostic emergency imaging utilization at an academic trauma center from 1996 to 2012. *J Am Coll Radiol*. 2015 Jan 23. [Epub ahead of print]
2. The Emergency Department Benchmarking Alliance. Available at: www.EDBenchmarking.org.

EmCare®

Emergency Medicine



Quality People. Quality Care. Quality of LIFE.

EmCare® leads the way in Making Health Care Work Better™ especially for physicians. We provide the resources and support you need so you can focus on what's truly important - patient care.

EmCare understands Emergency Medicine. For over 40 years it has been our company's core competency. We currently service over 750 client contracts at more than 500 hospitals nationwide, ranging from some of the highest volume emergency departments to the smallest community facilities.

For Details, Contact: SoutheastOpportunities@EmCare.com or Call (727) 507-2526

ARKANSAS OPPORTUNITIES

Sparks Medical Center (Van Buren) 19K visits/yr.

FLORIDA OPPORTUNITIES

NEW! Orange Park Free Standing ER-Westside. (Jacksonville) 16K projected visits/yr. Brand new freestanding ED, affiliated with Orange Park Medical Center Memorial Hospital of Jacksonville (Jacksonville) 92K visits/yr.

NEW! Memorial Emergency Care-Atlantic, Est. 12K visits/yr. (Jacksonville) Brand new freestanding ED, affiliated with Memorial Hospital Jacksonville. Memorial Hospital of Jacksonville (Jacksonville) 93K visits/yr.

Memorial Hospital of Jacksonville (Jacksonville) 93K visits/yr.

Lake City Medical Center (Lake City) 25K visits/yr.

Fishermen's Hospital (Marathon) 9K visits/yr.

NEW! Hunter's Creek ER (Orlando) Brand new freestanding ED affiliated with Osceola Regional. Est. 18K visits/yr.

Poinciana Medical Center (Orlando) 35K visits/yr.

Gulf Coast Medical Center (Panama City) 60K visits/yr.

Northwest Medical Center (Ft. Lauderdale) 47K visits/yr.

Palms West Medical Center (West Palm Beach) 24K visits/yr.

St Lucie Medical Center (Port St. Lucie) 10K visits/yr. Brand new freestanding ED in Darwin Square.

Raulerson Hospital (Okeechobee) 23K visits/yr. Medical Director & Staff.

Fawcett Memorial Hospital (Port Charlotte) 25K visits/yr.

Doctor's Hospital of Sarasota (Sarasota) 23K visits/yr.

FL Hospital Heartland System (Sebring and Surrounding Area) 3 Hospital System. 11 - 25K visits/yr.

Citrus Memorial (Inverness, FL) 40K visits/yr.

Bayfront Health Brooksville (Brooksville) 26K visits/yr.

Mercy Hospital (Miami) 40K visits/yr.

NEW! Citrus Park ER (Tampa Bay) Opening Spring 2015

Osceola Regional Medical Center (Orlando) 80K visits/yr. Medical Director, Associate Medical Director and Staff.

Bayfront Health Spring Hill (Spring Hill) 35K visits/yr.

Northside Hospital (St. Petersburg, FL) 31K visits/yr. Associate Medical Director and Staff.

Brandon Regional (Tampa Bay) 106K visits/yr. Associate Medical Director and Staff.

Medical Center of Trinity (Tampa Bay) 50K visits/yr.

NEW! Tampa Community Hospital (Tampa Bay) 18K visits/yr. Staff.

West Palm Hospital (West Palm Beach) 28K visits/yr.

Oakhill Hospital (Springhill) 35K visits/yr.

Broward Health (Ft. Lauderdale) 4-hospital system, Adult & Pediatric Eds, 32K-130K visits/yr.

Leesburg Regional Medical Center (Leesburg) 45K visits/yr.

The Villages Regional Hospital (The Villages) 38K visits/yr.

Lehigh Regional Medical Center (Lehigh Acres) 44K visits/yr.

Central Florida Regional Hospital (Sanford) 50K visits/yr.

Broward Health (Ft. Lauderdale) Level I Trauma Center Adult/Peds, 120K visits/yr.

St. Petersburg General Hospital (St. Petersburg) Staff. 35K visits/yr.

Brandon Regional Hospital (Brandon) 15K visits/yr. Medical Director for Pediatric/Emergency Dept.

GEORGIA OPPORTUNITIES

South Georgia Medical Center (Valdosta) Medical Director and Staff. 65K visits/yr.

Smith Northview Hospital (Valdosta) Medical Director and Staff. 16K visits/yr.

Coliseum Medical Center (Macon) 36K visits/yr.

Fairview Park (Dublin) 36K visits/yr.

Habersham Medical Center (Demorest) 27K visits/yr.

Hutcheson Medical Ctr. (Ft. Oglethorpe) 31K visits/yr.

Mayo Clinic at Waycross (Waycross) 50K visits/yr.

KANSAS OPPORTUNITIES

Wesley Medical Center (Wichita) 65K visits/yr. Regional Medical Director and Staff.

Menorah Medical Center (Overland Park) 14K visits/yr.

Galichia Heart Hospital 22K visits/yr.

KENTUCKY OPPORTUNITIES

Greenview Regional (Bowling Green) 32K visits/yr.

Murray-Calloway County Hospital (Murray) 18K visits/yr.

LOUISIANA OPPORTUNITIES

CHRISTUS St. Patrick Hospital (Lake Charles) 25K visits/yr.

MISSOURI OPPORTUNITIES

Golden Valley Memorial Hospital (Clinton) 13K visits/yr.

Research Medical Center (Kansas City) 55K visits/yr.

Belton Hospital (Belton) 27K visits/yr.

Shawnee Freestanding ED (opening in May!)

NORTH CAROLINA OPPORTUNITIES

Park Ridge Health (Hendersonville) 24K visits/yr.

Maria Parham Medical Center (Henderson) 42K visits/yr.

PENNSYLVANIA OPPORTUNITIES

Lancaster Regional Medical Center (Lancaster) 22K visits/yr. Associate Medical Director and Staff.

SOUTH CAROLINA OPPORTUNITIES

McLeod Dillon/Loris/Seacoast (Dillon and Myrtle Beach area) 23 - 30K visits/yr.

TEXAS OPPORTUNITIES

CHRISTUS Alon/Creekside (San Antonio) Brand new freestanding ED. Aprox 9K visits/yr. each.

CHRISTUS St. Elizabeth (Beaumont) 50K visits/yr. Medical Director.

CHRISTUS Santa Rosa Hospital - Westover Hills (San Antonio) 65K visits/yr. each.

Valley Regional (Brownsville) 33K visits/yr.

CHRISTUS Spohn Health System (Corpus Christi & surrounding areas) 6 Hospital System. 21-48K visits/yr.

NEW! Open Site Medical Director Vacancy for 37K ED Volume Facility, located directly across from the Gulf Coast Bay.

Conroe Regional Medical Center (Conroe) 50K visits/yr.

West Houston Regional (Houston) 46K visits/yr.

CHRISTUS Jasper (Jasper) 23K visits/yr.

CHRISTUS St. Mary (Port Arthur) 27K visits/yr.

Metropolitan/Northeast Methodist (San Antonio) 47K/50K visits/yr. 3rd campus - Methodist Texsan. 7K visits/yr.

Regional Medical Director, SE TX (Beaumont, Port Arthur, Jasper TX)

Kingwood Medical Center (Houston area) 54K visits/yr.

TENNESSEE OPPORTUNITIES

NEW! Sequatchie Valley (Dunlap) Brand new FSED, affiliated with Erlanger Health. Est. 5k visits/yr.

Southern Hills Medical Center (Nashville) Staff. 42K visits/yr.

TriStar ER Portland (Nashville) Brand new freestanding ED, affiliated with TriStar Hendersonville.

University Medical Center (Nashville) 30K visits/yr.

Erlanger Bledsoe ED (Pikeville) 7K visits/yr.

NEW! Physicians Regional Medical Center (Knoxville) 40K visits/yr.

TriStar Centennial Medical Center (Nashville) 35K visits/yr.

Stonecrest (Nashville) Associate Director & Staff. 41K visits/yr.

Horizon Medical Center (Dickson) Brand New Stand alone ED open June 1.

VIRGINIA OPPORTUNITIES

NEW! Hanover Free Standing ED Medical Director (Richmond)

LewisGale Health System (Roanoke, Blacksburg, Low Moore, Pulaski) 13-41K visits/yr. Staff.

Henrico Doctors' Hospital (Richmond) 4 Hospital System. 14-34K visits/yr.

Search Hundreds of Opportunities Nationwide at www.EmCare.com



Career vs. Life

Isn't it time you called a truce?

Dr. Pia Myers is the passionate medical director of a busy pediatric ED where it's clear she loves her job. She values the support from TeamHealth that allows her to build a rewarding career without giving up important family time. TeamHealth's resources help her thrive at her administrative position with the organization, while the scheduling flexibility gives her time to enjoy water sports with her family. With TeamHealth, there's no reason for her to compromise in her career or her life.

Text **CAREERS** to **411247** for latest news and info on our job opportunities!

Visit myEMcareer.com to find the job that's right for you.

Featured Opportunities:

Baptist Health Paducah

Paducah, KY
34,000 volume

Garden Park Medical Center

Gulfport, MS
38,000 volume

Rapides Regional Medical Center

Alexandria, LA
70,000 volume

St. Anthony Hospital

Pendleton, OR
12,500 volume
Medical Director

Grand Strand Regional Medical Center

Myrtle Beach, SC
22,000 volume

KershawHealth Medical Center

Camden, SC
27,000 volume

Parkland Health Center

Farmington, MO
25,000 volume
Medical Director

Southern Tennessee Regional Health System

Lawrenceburg, TN
14,400 volume

St. Joseph's Medical Center

Stockton, CA
65,000 volume

Baptist Hospitals of Southeast Texas

Orange, TX
18,000 volume

West Valley Hospital

Goodyear, AZ
50,000 volume

Wilson Memorial Hospital

Sidney, OH
28,000 volume



TEAMHealth®
Your career. Your way.



SEEKING A BE/BC EMERGENCY MEDICINE PHYSICIAN

to work full time in our new 16 bed state-of-the-art Emergency Department at Soldiers + Sailors Memorial Hospital with annual volumes estimating 18,000. Our group of physicians and allied health staff work in an environment highly motivated by a "team approach" with excellent rapport with Medical Staff. We offer 12-hour shifts in the ED and have very skilled support and nursing staff. Our system is dedicated to keeping up with technology, keeping our community healthy as well as an excellent work environment. If you are an outdoors person, our community offers some of the best recreational activities in the Northeast. Our community has a great variety of cultural activities, such as theater, music, dance and art, as well as excellent schools for our children.

- 146 shifts per year - 7A-7P or 7P-7A
- Salary competitive with the most recent MGMA salary guidelines
- 16 hour PA-C/CRNP coverage

For more information on this opportunity, contact:

Tracy Manning
 570-723-0509
 Fax: 570-724-2126
 Email: tmanning@laurelhs.org



Susquehanna Health
 Soldiers + Sailors Memorial Hospital

SusquehannaHealth.org

EM PARTNERSHIP OPPORTUNITY

- Busy, high-volume ED featuring NPs/PAs and scribes.
- Waco is a wonderful mid-sized city halfway between Austin and Dallas, featuring exciting Big 12 collegiate athletics.
- Become a partner in as little as one year!



Deep in the Heart of Texas!



Emergency
 Service
 Partners, LP

(512) 610-0318
renaldo@eddocs.com

Southwest Massachusetts, The Berkshires

Americas Best Small Town-Great Barrington
 (Smithsonian Travel Magazine)

Fairview Hospital

Unparalleled Culture, Mountain Town Setting
 with Skiing, Hiking, Biking, Climbing

Second Home community for Manhattan and
 Boston Area, 2-3 hour drive

Work 1656 Hours/Year (31 hours weekly)
 Earn \$303,680/Year (\$183.38/hour)

Lesser Commitments Available

Signing Bonus \$25,000

12-13,000 yearly volume

24 hours physician coverage and 10 hour
 midlevel coverage daily

Most Nights Covered by Nocturnists

Critical Access Hospital,
 10-13% Admission/Transfer rate
 24/7 Hospitalist Program, Surgical, OB-GYN,
 Cardiology and Pediatrics
 24/7 Ultrasound, CT, X-ray and Lab
 EMR-Scribes

Flagship Hospital for Health System 21 miles
 away with most Specialties and Subspecialties
 covered
 Local Paramedic Service

Very Stable ED staff, majority of physi-
 cians working at this location >20 years
 some >30 years

Very Stable Financially Solvent Hospital, Top
 Rural Hospital Ranking

Benefits package from Hospital in-
 cludes 403b with matching, 457, Med-
 flex, CME and all licensure reimbursed,
 Health and Dental Insurance, fully
 funded Short and Long Term Disability
 and Life Insurance.

Additional value of these benefits >\$30k.

Also Hiring for Assistant Director,
 with 8 weekly hours of administrative time
 and additional stipend.

This is a spectacular job. If you like small
 towns, the outdoors or culture give me a call.

Contact: Alec Belman MD, 207-553-0160,
abelman@bhs1.org



Emergency Medicine Physician

Cambridge Health Alliance, Cambridge MA

Cambridge Health Alliance, a nationally recognized, award-winning health system is seeking a full-time board certified/board eligible Emergency Physician to join our exceptional team. The Cambridge Health Alliance Department of Emergency Medicine staffs three community Emergency Departments located in the Greater Boston offering varied practice environments. We provide outstanding and innovative care to a diverse patient population. Our team of almost thirty physicians and thirteen physician assistants serves approximately 100,000 patients annually across the three sites and have lead us to become a national model for patient flow.

We are looking for a dedicated physician who excels in a collegial environment, is willing to grow professionally and help shape future clinicians. As a Harvard Medical School teaching affiliate, we offer ample teaching opportunities with medical students and residents. We have an electronic medical record, and offer a competitive benefits and salary package.

Please send CV's to: **Benjamin Milligan, MD, FACEP, Chief, Department of Emergency Medicine**, Cambridge Health Alliance, 1493 Cambridge Street, Cambridge MA 02139. **Email:** bmilligan@cha.harvard.edu. EOE.

GR14_194



4MEMERGENCY

OHIO - Parma

EM Physician - Full and part time positions available at UH Parma Medical Center. This 39 bed ED has an annual volume of 41k, with 36 hours of physician coverage and 36 hours of independent midlevel coverage. UH Parma is a Stroke & Chest Pain Center and is pursuing Level III Trauma Center status. Located 11 miles from downtown Cleveland, Parma was recently recognized by Business-week Magazine as one of the best places in Ohio to raise a family! 4M Emergency offers an extremely competitive compensation and benefits package including: signing bonus; incentive plan; family health, dental, and vision plan; 401k with 100% match up to 6% of earnings; malpractice with tail; paid life & long/short term disability; HSA contribution.

To learn more about our practice, please contact Erin Waggoner at (888) 758-3999 or ewaggoner@4Mdocs.com.

Southeast Alabama Medical Center

Excellent opportunity for full- or part-time ABEM/AOBEM BC/BP emergency medicine physician to join our well-established single hospital group.

Annual ED volume 60,000. Equitable scheduling with 7-day block off each month. 420-bed Level 2 trauma center serves 600,000+ as the area's regional referral center. Excellent subspecialty and hospitalist support.

Big city medicine in a congenial small-town community, low cost of living, excellent family-oriented quality of life. Active outdoor recreation area; beautiful Gulf beaches within 75 miles.

Current opportunities to teach medical students; be part of planning for future residency training.

Competitive hourly rate with productivity bonus and malpractice allowance. Educational loan repayment available.

Contact Sarah Purvis, SAMC Physician Recruiter sbpurvis@samc.org or 1-800-248-7047 ext. 8145

The Division of Emergency Medicine at Washington University School of Medicine in St. Louis is seeking full time clinical physicians for a low volume ED affiliated with the school.

The Stats:

- More than 50 adult faculty physicians strong
- Adult specialty care patient facility
- Nationally ranked medical school and academic medical center with a history of innovation and discovery
- With 11,000 visits annually, this facility has been recognized as a Top Performer on Key Quality Measures by The Joint Commission.

Competitive salary, full university benefits; option to spend portion of clinical time in the flagship adult ED affiliated with the school; also includes opportunity for administrative responsibilities; outstanding signing options for exceptional candidates

BC/BP EM physicians apply.

Learn more about us at emed.wustl.edu or call **314-747-4156**.



Washington University in St. Louis
SCHOOL OF MEDICINE

TO PLACE AN AD IN ACEP NOW'S CLASSIFIED ADVERTISING SECTION PLEASE CONTACT:

Kevin Dunn:
kdunn@cunnasso.com

or

Cynthia Kucera:
ckucera@cunnasso.com

Phone: 201-767-4170



Quality people. Quality care. Quality of LIFE.

For nearly half a century EmCare has been patient-focused. As a physician-led company, we take pride in hiring the best in the medical profession. Offering the locations, positions & lifestyle you want nationwide:



○ EmCare locations

855.367.3650
Search jobs at
emcare.com/careers

EmCare
MAKING HEALTHCARE WORK BETTER™

Texas - Austin/San Antonio Area

Join the fun!

Practice Emergency Medicine within sight of the world-famous Schlitterbahn water park, just a short drive from both San Antonio and Austin.

25,000-volume ED with NP/PA support. The New Braunfels region is filled with activities for the whole family, including theme parks, caverns, zoos, river tubing, huge shopping malls, and more!

Emergency Service Partners, L.P. is a Texas-based partnership offering flexible scheduling and ownership opportunity in as little as one year.

Contact Tania Dilworth at tania@eddocs.com and mention job #299337-11.

Texas -Texarkana

Busy, high-acuity ED, tort reform, and no state income tax! No wonder our physicians love working at CHRISTUS St. Michael, a beautiful, award-winning hospital with a 33-bed, 60,000-volume ED. Enjoy scribes and NP/PA support.

Mid-sized, family-friendly community is an outdoor-lover's dream. Estimated annual compensation: \$450,000, plus partnership opportunity in as little as one year!

Emergency Service Partners, L.P. is a 100% physician-owned group.

Contact Renaldo Johnson today at renaldo@eddocs.com for more details, and mention job #149830-11.

WATCH VIDEO at www.youtube.com/eddocs

**TO PLACE AN AD IN
ACEP NOW'S
CLASSIFIED
ADVERTISING
SECTION PLEASE
CONTACT:**

Kevin Dunn:
kdunn@cunnasso.com

or

Cynthia Kucera:
ckucera@cunnasso.com

Phone: 201-767-4170



**The Emergency Group, Inc.
Honolulu, Hawaii**

The Emergency Group, Inc. (TEG) is a growing, independent, democratic group that has been providing emergency services at The Queen's Medical Center (QMC) since 1973. QMC is the largest and only trauma hospital in the state and cares for more than 60,000 ED patients per year.

QMC's newest medical center opened in west Oahu in May and is expected to see an additional 40,000 ED patients annually.

TEG is actively recruiting for EM Residency Trained, Board Certified or Eligible Physicians. Physicians will be credentialed at both facilities and will work the majority of shifts at the west Oahu facility in Ewa Beach, HI.

We offer competitive compensation, benefits and partnership track.

Our physicians enjoy working in QMC's excellent facilities and enjoy the wonderful surroundings of living in Hawaii.

For more information, please visit our web site at www.teghi.com or email your CV to teghawaii@gmail.com.

University of Florida

College of Medicine –
JACKSONVILLE

The University of Florida Department of Emergency Medicine is recruiting motivated & energetic emergency physicians to **join our new UF Health – Northside Emergency Department in Jacksonville.**

Live and play at the beach.

Work and learn with academic colleagues on the cutting edge of

- simulation
- ultrasound
- advanced airway management
- critical care and wellness.

Be part of a growing and supportive academic faculty that will work to help establish your professional goals.



UF Health – Northside will begin as a 28 bed full-service, free-standing emergency department with six observation beds. There will be comprehensive radiology and laboratory services, and consultation will be available from all UF Health specialty and sub-specialty services. Phase 2 of this project will include the addition of 99 inpatient beds to this facility. This is a rare opportunity to get in on the ground floor of an exciting project, and take care of patients in a beautiful, state-of-the-art emergency department.

Join the University of Florida Faculty and earn an **extremely competitive community-based salary** as a UF assistant or associate professor in a **private practice setting**. Enjoy the full range of University of Florida State benefits including **sovereign immunity occurrence-type medical malpractice, health, life and disability insurance, sick leave, and a generous retirement package.**

All physicians are **ABEM / ABOEM Board Certified / Board Eligible.**

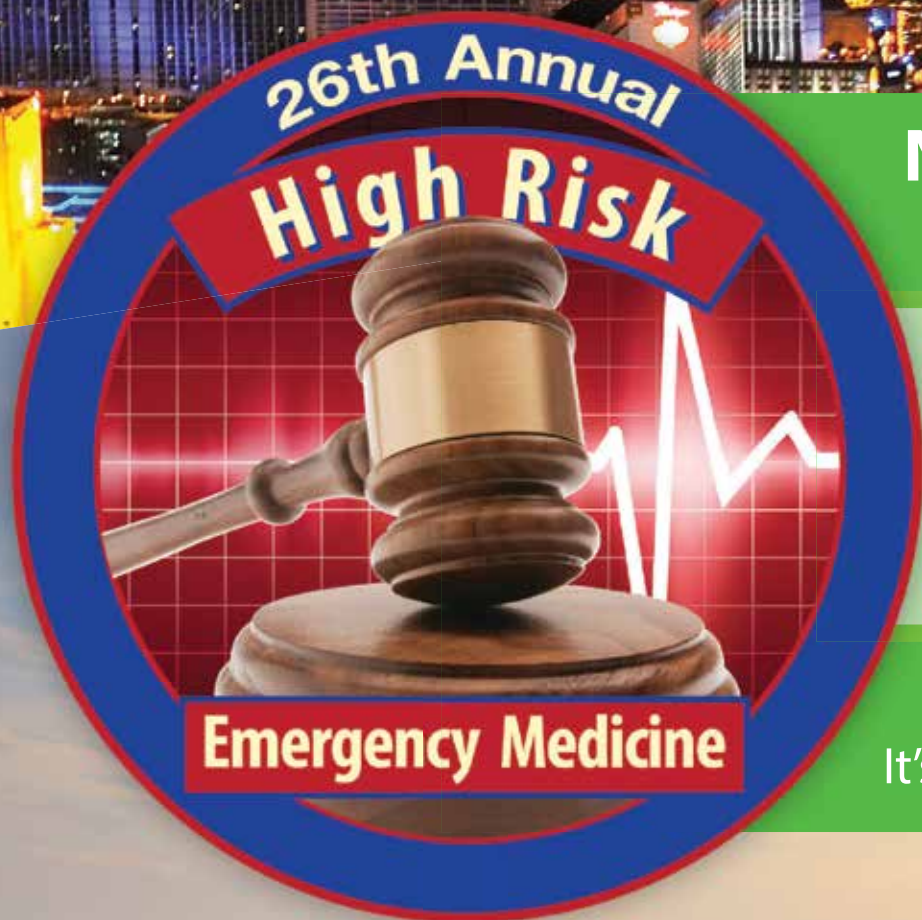
E-mail your letter of interest and CV to Dr. Kelly Gray-Eurom
Kelly.grayeurom@jax.ufl.edu

EOE/AA Employer

HIGH RISK EMERGENCY MEDICINE

New lectures to help reduce risk to you and your patients!

April 8 - 9, 2015
The Paris Hotel
Las Vegas, NV



**Nearly 12,000 of your colleagues
have attended this course!**

"The HREM faculty are authentic- 'been there',
current, and engaging..."

"... a MUST for new and seasoned physicians alike!"

"Fantastic... Best CME I have ever been to..."

Attend Our Popular Mock-Deposition
It's fun to watch a deposition when it's not your own!

May 28 - 29, 2015
Marriott Marquis
New York, NY

For more information on all CEME Courses, call toll-free:

CEME
Center for Emergency Medical Education

(800) 651-CEME (2363)

To register online, visit our website at: www.ceme.org

Fringe benefits.



As an EM physician, you work hard. We get it. We're emergency medicine physicians just like you. We know that you need downtime to relax, spend time with family and friends, and pursue your passions outside the ED. And because EMP is 100% owned and managed by emergency medicine physicians, we have the power to create the lives and careers we want. Our excellent benefits include more than signing bonuses, they include priceless fringe benefits. Create the life you've always dreamed of—join EMP.



Catch more benefits at emp.com/benefits
or call Ann Benson at 800-828-0898. abenson@emp.com

Opportunities from New York to Hawaii.
AZ, CA, CT, HI, IL, MI, NH, NV, NY, NC, OH, OK, PA, RI, WV